



# Disciplined barbell approach adjusted to market cycles

Dialling up / down deal types relative to segment attractiveness

|                     | Fund Secondaries                                                                                                                                                                                    | GP-led Secondaries                                                                                                                                                                                  | Single Asset Deals                                                                                                                                                                                                          |
|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Description         | Traditional purchase of fund interests: <ul style="list-style-type: none"> <li>• Single LP position</li> <li>• Portfolios of LP positions</li> <li>• Fund of funds</li> <li>• LP tenders</li> </ul> | Be-spoke liquidity solutions: <ul style="list-style-type: none"> <li>• Restructuring of existing funds</li> <li>• Spin-outs</li> <li>• Recapitalizations</li> <li>• Portfolios of assets</li> </ul> | Purchase of interests in single assets: <ul style="list-style-type: none"> <li>• GP-led secondaries of one asset</li> <li>• Fundless sponsor deals</li> <li>• Secondary co-investments</li> <li>• Co-investments</li> </ul> |
| Market <sup>1</sup> | <ul style="list-style-type: none"> <li>• Many participants</li> <li>• 10-15% IRR / 1.3-1.4x MOIC gross</li> </ul>                                                                                   | <ul style="list-style-type: none"> <li>• Fewer participants with demonstrated underwriting capabilities</li> <li>• 15-20% IRR / 1.6-1.7x MOIC gross</li> </ul>                                      |                                                                                                                                                                                                                             |

## Glendower Capital

Buy aggressively during periods of high volatility and illiquidity

Buy selectively during periods of low volatility and high liquidity

|                                    |                       |                       |                       |
|------------------------------------|-----------------------|-----------------------|-----------------------|
| Deal size                          | US\$5-100m            | US\$100-250m          | US\$25-50m            |
| Expected allocation                | 40-60%                | Up to 40%             | Up to 20%             |
| Deals since 2007 <sup>2</sup>      | 52 transactions       | 15 transactions       | 15 transactions       |
| Gross returns <sup>2</sup>         |                       |                       |                       |
| SOF (harvested) <sup>3</sup>       | 42% IRR and 2.2x MOIC | 9% IRR and 1.4x MOIC  | 18% IRR and 3.0x MOIC |
| SOF II (maturing) <sup>3</sup>     | 20% IRR and 1.5x MOIC | 30% IRR and 1.9x MOIC | 21% IRR and 1.7x MOIC |
| SOF III (early stage) <sup>3</sup> | 48% IRR and 1.4x MOIC | 36% IRR and 1.5x MOIC | 2% IRR and 1.0x MOIC  |

(1) Glendower Capital estimate of market returns based on own market intelligence.

(2) As of September 30, 2017. Gross returns do not reflect the priority profit share, carried interest, taxes, transaction costs and other expenses. Performance figures have been calculated based on the unaudited performance results and should be read and reviewed in conjunction with the "Important Information" and "Notes to the Investment Performance" sections of this presentation. The "Notes to Investment Performance" section in particular includes, among other things, a description of the terms used in the tables above and sets forth important guidelines and limitations as to the performance described above. Past performance is not a prediction of the future performance.

(3) For fund-level net returns, please refer to the overall transaction summaries for SOF, SOF II and SOF III on pages 43, 45 and 47.