



Figure 127: CNI Cash Flow Statement

| Canadian National Railway Company (CNI) | | | | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Annual Cash Flow Statement (C\$ millions) | 2012 | 2013 | 2014 | 2015 | 2016 | 2017E | 2018E | 2019E |
| Operating Activities: | | | | | | | | |
| Net Income | 2,680 | 2,612 | 3,167 | 3,538 | 3,640 | 3,532 | 3,944 | 4,245 |
| Adjustments to reconcile net income | | | | | | | | |
| Depreciation and amortization | 924 | 980 | 1,050 | 1,158 | 1,225 | 1,293 | 1,355 | 1,431 |
| Deferred income taxes | 451 | 331 | 416 | 600 | 704 | 585 | 617 | 664 |
| Net gain from disposal of investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net gain from disposal of property | (281) | (69) | (80) | 0 | (76) | 0 | 0 | 0 |
| Write down of investment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other operating activities, net | (780) | (68) | (67) | 0 | (256) | (250) | (250) | (250) |
| Changes in working capital | 66 | (238) | (105) | (156) | (35) | (24) | (8) | (18) |
| Cash Flow From Operations | 3,060 | 3,548 | 4,381 | 5,140 | 5,202 | 5,435 | 5,658 | 6,073 |
| Investing Activities: | | | | | | | | |
| Capital investments | (1,731) | (1,973) | (2,297) | (2,706) | (2,695) | (2,700) | (2,684) | (2,834) |
| Proceeds from asset sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net capex | (1,731) | (1,973) | (2,297) | (2,706) | (2,695) | (2,700) | (2,684) | (2,834) |
| Acquisitions net of cash acquired | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disposal of properties | 311 | 52 | 173 | 0 | 85 | 0 | 0 | 0 |
| Disposal of investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other investing activities, net | (1) | 69 | (52) | (121) | (45) | 0 | 0 | 0 |
| Cash Flow From Investing | (1,421) | (1,852) | (2,176) | (2,827) | (2,655) | (2,700) | (2,684) | (2,834) |
| Financing Activities: | | | | | | | | |
| Issuance of LTD | 493 | 1,582 | 1,022 | 841 | 1,509 | 750 | 500 | 500 |
| Reduction of LTD | (140) | (1,413) | (822) | (752) | (955) | (100) | 0 | 0 |
| Net Issuance of commercial paper | 0 | 268 | (277) | 451 | 137 | (300) | 0 | 0 |
| Dividends paid | (652) | (724) | (818) | (996) | (1,159) | (1,240) | (1,331) | (1,436) |
| Issuance of common shares related to stock options | 117 | 31 | 30 | 79 | 61 | 65 | 65 | 65 |
| Repurchase of common stock | (1,400) | (1,400) | (1,505) | (1,742) | (1,992) | (2,000) | (2,200) | (2,400) |
| Issuance of convertible preferred security | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other financing activities, net | 0 | 0 | 0 | (104) | (140) | 0 | 0 | 0 |
| Cash Flow From Financing | (1,582) | (1,656) | (2,370) | (2,223) | (2,539) | (2,825) | (2,966) | (3,271) |
| Effect of foreign currency fluctuations | (3) | 19 | 3 | 11 | 15 | | | |
| Cash and cash equivalents, beginning of period | 101 | 155 | 214 | 52 | 153 | 672 | 582 | 591 |
| Net increase (decrease) in cash and cash equivalents | 54 | 59 | (162) | 101 | 23 | (90) | 8 | (33) |
| Cash and cash equivalents, end of period | 155 | 214 | 52 | 153 | 672 | 582 | 591 | 558 |

Source: Deutsche Bank, Company filings