

Subject: RE: Account Planning sessions [C] [I]  
From: Cynthia Rodriguez <[REDACTED]>  
Date: Mon, 08 Jan 2018 12:04:54 -0500  
To: Stewart Oldfield <[REDACTED]>,  
Bradley Gillin <[REDACTED]>

Classification: For internal use only

Hi,

Attached are the final two. Please give them your blessing or make whatever changes needed and I will send it all to Samantha. I have saved the ones you've completed so far and will update DB Force to make sure the product people are added. If I can't add the KCP contacts, I will have Samantha do it on her end. Let me know if you need anything else. Thanks.

Kind regards,

Cynthia Rodriguez

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Cynthia Rodriguez  
Assistant Vice President

Deutsche Bank Trust Company Americas  
Deutsche Bank Wealth Management  
345 Park Avenue, 24th Fl 10154-0004 New York, NY, USA  
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From: Stewart Oldfield  
Sent: Saturday, January 06, 2018 10:25 PM  
To: Cynthia Rodriguez <[REDACTED]>; Bradley Gillin  
<[REDACTED]>  
Subject: RE: Account Planning sessions [C] [I]

Awesome, thanks again. I've updated the ones you sent. Please have a look for any obvious mistakes or areas where the client team I've listed differs from what is in DB Force. Some of the people you listed in the forms aren't the people I expected, so maybe we have to clean that up in the system.

Safanad is fine as is, Ali should be totally separate going forward.

GA – yes, we are talking about Madison Park, which is the partners' capital vehicle

Tisch – let's discuss. I know less about the history than you do. Does it really go back to 1976? I also go back to 1976 . . .

I've done the opportunity/challenge write ups for GA and Deering below, so you just need to do the client overview. We can wrap that up first thing Monday hopefully.

#### GA/Madison Park

We have substantial opportunity to pursue with this account. The partners control a lot of capital and are financially sophisticated. They are willing to look at any interesting transaction. While this is an opportunity, it is also a challenge since there is no specific focus. We have traded CLO equity with them, and discussed everything from risk premia to real estate to private markets.

More challenging is the fact that they have relationships with the entire street and each partner also has money managed away from the internal family office. Because they are a large private equity firm, they have access to a lot of direct deal flow. We need to find a way to be more relevant to them.

#### Deering/Crosby

We have several opportunities to pursue with the Deering/Crosby family as outlined below. There are a few challenges. First, Heather Crosby runs an RIA that helps manage the Deering family assets. The RIA has pushed for an

overly simple, low fee asset allocation. Despite serving as an RIA, they seem relatively unsophisticated. The Crosby assets are not managed by the RIA, and Heather handles this account more directly despite having limited time to focus on it. Her husband is a private equity partner, and earns a lot of money, so perhaps portfolio management isn't the first priority. Finally, the family and the RIA seem to have relationships with every bank on the street, so there is lots of competition.

Deering – given the recent passing of Tony Deering, there will be a continued opportunity to reevaluate the asset allocation as his assets are passed to his wife and eventually to the rest of his family. We recently repriced a margin loan for the account

Crosby - we would like to have more influence over how this account is traded. Heather has engaged directly in some options transactions, but has been resistant to doing anything more systematic like Harvest or structured notes. There is much more we could be doing if she were willing to hand over some control or focus more. She is contemplating a residency change to Florida and needs to do some estate planning, so this will be an opportunity for us to help and deepen the relationship.

RIA – There is real potential upside for us to get some business done with the RIA directly or with their other clients. They have not been willing to engage in that discussion to date. We may be viewed as a competitor more than a provider here. We need to learn more to understand this better.

From: Cynthia Rodriguez  
Sent: Friday, January 05, 2018 6:00 PM  
To: Stewart Oldfield <[REDACTED]>; Bradley Gillin <[REDACTED]>  
Subject: RE: Account Planning sessions [C] [I]

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Hi,

Attached are the account planning pages for the below clients. A few notes:

· I did not create one for General Atlantic because I wasn't exactly sure if it was General Atlantic you wanted to include or Madison Park Capital LLC. Also,

· I see that Ali Rashid is under the Safand relationship, but I have a completely different profile for Safand as a company.

· Left a few blanks for Tisch's if you can fill it in

· I did not get a chance to do one for Deering/Crosby, but can send it first thing Monday.

I tried my best on these so feel free to edit and send back so that I can update the customer pages on DB Force. Thanks!

Kind regards,

Cynthia Rodriguez

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Cynthia Rodriguez  
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From: Stewart Oldfield  
Sent: Wednesday, January 03, 2018 6:18 PM  
To: Bradley Gillin <[REDACTED]>; Cynthia Rodriguez  
<[REDACTED]>  
Subject: FW: Account Planning sessions [C]

Fyi. Let's discuss tmw

From: Samantha Harmon  
Sent: Tuesday, January 02, 2018 5:31 PM  
To: Stewart Oldfield <[REDACTED]>  
Subject: Account Planning sessions [C]

Classification: Confidential

Hi Stew,

Below are your names for the account planning session that you had provided.

Please complete the attached template, which hopefully you will find is very much stream-lined.

I will provide you with an additional sheet that will be pre-filled for you with financial data, but I wanted to give you as much time as possible to get these done.

Would you be able to get back to me by Friday? If this isn't possible, let me know and let's see what we can figure out.

We will also need to schedule the 90 minute session which we are trying to complete in January.

I'm here all week if you have any questions or need any help.

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Name

Third Lake

Elysium

General Atlantic

Safanad

Dzialga

Lindemann

Southern Financial/Epstein

Jockey Club

Deering/Crosby

Tisch

Kind regards,  
Samantha Harmon

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