Figure 4: Airline Enterprise Value to 2015E EBITDAR

Company	Ticker	Price 6/25/2014	Shares Out.	Equity Market Value	Preferred Equity	Minority Interest	Long-Term Debt	Short-Term Debt	Capitalized Operating Leases	Cash & Marketable Securities	Enterprise Value
LEGACY AIRLINES											
Major Networks											
Alaska	ALK-US	$85.30	68.8	$6,556	$0	$0	$721	$113	$2,278	$1,420	$8,248
American	AAL-US	43.91	736.1	32,320	0	0	14,714	1,764	16,941	11,569	54,171
Delta	DAL-US	39.35	848.0	33,369	0	0	9,466	1,578	8,222	3,783	48,852
Haw aiian	HA-US	14.03	53.2	746	0	0	787	153	1,284	355	2,615
United Continental	UAL-US	41.81	373.5	15,616	0	0	10,834	1,290	16,638	5,073	39,305
Average											
GROWTH AIRLINES											
Low Cost Carriers											
Allegiant	ALGT-US	$118.33	17.9	$2,119	$0	$0	$209	$20	$324	$356	$2,317
JetBlue	JBLU-US	10.66	296.8	3,164	0	0	2,830	307	2,489	771	8,018
Southw est	LUV-US	26.97	691.8	18,659	0	0	2,172	642	7,404	3,498	25,379
Spirit	SAVE-US	62.83	72.7	4,570	0	0	0	0	2,280	544	6,306
Average											
Regional Airlines											
Republic	RJET-US	$10.80	49.8	$538	$0	$0	$1,920	$304	$1,206	$303	$3,665
SkyWest	SKYW-US	11.91	51.1	609	0	0	1,286	181	2,940	543	4,472
Average											
Emerging Market											
Aeromexico	AEROMEX-MX	Ps$21.90	713.6	Ps$15,627	Ps$0	Ps$6	Ps$7,737	Ps$1,325	Ps$30,956	Ps$3,615	Ps$52,036
Avianca	AVH-US	$16.32	137.7	$2,247	$0	$6	$1,990	$327	$2,391	$573	$6,388
Copa	CPA-US	143.36	44.4	6,361	0	0	883	156	1,315	1,116	7,599
GOL	GOL-US	5.59	276.7	1,547	0	270	2,105	202	2,623	1,103	5,645
LATAM	LFL-US	13.60	541.0	7,358	0	85	7,287	1,521	4,259	1,970	18,540
Volaris	VLRS-US	8.54	101.2	864	0	0	42	0	1,442	177	2,171
Average											

Company	Pretax Income	Interest Expense	D&A	Aircraft Rentals	Other Rentals	2015E EBITDAR	EV/ EBITDAR
LEGACY AIRLINES							
Major Networks							
Alaska	$784	$30	$297	$120	$205	$1,437	5.74x
American	4,077	950	1,267	1,316	1,104	8,715	6.22x
Delta	4,965	780	1,696	218	956	8,615	5.67x
Haw aiian	132	60	96	124	59	471	5.55x
United Continental	1,949	715	1,725	950	1,427	6,765	5.81x
Average							**5.80x**
GROWTH AIRLINES							
Low Cost Carriers							
Allegiant	$203	$14	$85	$35	$11	$348	6.66x
JetBlue	505	155	342	152	203	1,358	5.90x
Southw est	1,881	120	929	385	673	3,988	6.36x
Spirit	412	0	66	255	71	803	7.85x
Average							**6.69x**
Regional Airlines							
Republic	$111	$125	$182	$157	$15	$591	6.20x
SkyWest	95	90	267	371	49	872	5.13x
Average							**5.67x**
Emerging Market							
Aeromexico	Ps$2,336	Ps$1,360	Ps$1,846	Ps$4,422	Ps$0	Ps$9,964	5.22x
Avianca	$344	$120	$342	$342	$0	$1,147	5.57x
Copa	681	45	136	116	72	1,050	7.23x
GOL	128	204	271	375	0	978	5.77x
LATAM	841	420	1,128	465	144	2,998	6.18x
Volaris	93	1	29	206	0	329	6.60x
Average							**6.10x**

Source: Thomson One, Company Filings, and Deutsche Bank Airline Research.