

**To:** A. de Rothschild[REDACTED]  
**From:** Jeffrey Epstein  
**Sent:** Sun 10/27/2013 11:30:46 AM

Welcome back, hope you had a well deserved rest. As I said previously, my passion is people. not business, that being said -as i see it :

This is unique time for your family and finances . I believe it requires both a

comprehensive but well balanced approach. There needs to be serious thought given to the

family-centric risks, then only later on , the risk of regulators, disability, the mgmt of each many emotional and financial issues will be related . One by one. . these personal issues need to be organized for both structural needs and then future mgmt and operations . Many of these will have conflicting goals. independence and responsibility for example. I would strongly encourage a more holistic view of your family and its purpose driven goals. This needs time and deep. thought. Balancing the History with the future and with no boys , its unique risks. I am aware Benjamin is pre disposed to ignore the details however,

I thought Benjamin could take sailing rules, and bring it to bear on the family issues.

Adapting to change, sailing with the right crew , rough seas , slow down , cross check, remain flexible, jettison unneeded cargo. , seek safe harbors, know your crew and keep them focused. Sailing is a good metaphor for the future issues. If you would find it helpful I can share my extensive experience with Royal families. as i believe theirs are closer to yours then the merely very wealthy.

Future discussions would entail how to leave the right amount to the girls and with what timing . the risks of bad boyfriends, husbands etc, I feel that you personally have a global perspective and it should be reflected in the personal plan for the future. sustainability is more than the agriculture in Africa :

Defining risk , both tax, financial emotional is never perfect but requires planing. For example A true system to monitor future performance for the girls, reports to trusted people etc ( i know , I know )

Family Engagement and Education

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Old solutions are no longer effective, you need to hear about best practices when it comes to

inheritance and wealth transfers, cash flow, taxation , managing your extraordinary family complexities.

Then phasing in an implementation, getting the girls involved early, focusing on their broader education would i believe be vital.

Documenting your philosophy , video, vision etc

Understanding the burden of the family history , Jewish, banking , ,its culture, the responsibilities. however as you are well aware

No single approach will suffice

Consensus, cooperation, co-existence combined with the realistic

Capabilities of those that surround you, , ie Benjamin , staff, girls then must be combined with the concepts of family,marriage , hierarchy of goals etc.

It would be helpful to have a fully documented Family vision, which would detail the values that you would like to see in the girls. ie goals for both family and business later a method for monitoring performance financial advisers.etc

I am in the Caribbean all week feel free to set a time to speak.

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