

**To:** [REDACTED]  
**Cc:** Sarah Mapes [REDACTED]  
**From:** Julie Shample  
**Sent:** Fri 7/25/2014 1:22:40 PM  
**Subject:** Rec Letter

[REDACTED]

Jeffrey asked Larry to write a recommendation for Nicole Junkermann (see below). We need to know where to send. Could you help us track this down?

Sent from my iPhone

Begin forwarded message:

Dear xx,

I am delighted to recommend Nicole Junkermann as a Young Global Leader. I have known Nicole for several years from various international gatherings.

Nicole is an extraordinary woman with a great ability to captivate, inspire and lead others. Nicole succeeds in all that she does and I expect she will continue to have a great impact in the future.

Nicole is a force of nature. Her quality of mind is demonstrated by the seven languages she speaks. Her business acumen is suggested by her movement into, and highly successfully out of, sports marketing. Nicole's energy level is suggested by her transcontinental lifestyle.

At this point in her life, Nicole is committed to doing good, in addition to doing well. She is focused on promoting basic values of tolerance and respect around the world. Joining your program would greatly magnify her leverage. At the same time, she would have much to teach other young global leaders about entrepreneurship, social commitment and how to live.

She has my highest recommendation. You will not go wrong by including her in your program and I am certain you will be including a potential global superstar.

Lawrence Summers