

CERTIFICATE OF FORMATION  
OF  
POT & KETTLE, LLC

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1. The name of the limited liability company is POT & KETTLE, LLC.

2. The address of its registered office in the State of Delaware is:

[REDACTED]  
[REDACTED] the name of its registered agent at such address is The  
Corporation Trust Company.

IN WITNESS WHEREOF, the undersigned have executed this Certificate  
of Formation of POT & KETTLE, LLC this 21 day of December, 2009.



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Authorized Person

Ghislaine Maxwell