



May 15, 2015

US DHS CIS
Vermont Service Center
30 Houghton Street
St. Albans, VT 05478

Re: Ms. [REDACTED] [REDACTED] O-1 Visa Application

Dear Sir or Madam:

I am writing this letter on behalf of Ms. [REDACTED] [REDACTED], a communications and public relations professional of extraordinary ability.

Since 2005 I have been President of the International Peace Institute (IPI), an independent, international not-for-profit think tank dedicated to managing risk and building resilience to promote peace, security, and sustainable development. To achieve its purpose, IPI employs a mix of policy research, strategic analysis, publishing, and convening.

I had the distinct pleasure of working with Ms. [REDACTED], benefitting from her extraordinary abilities. All my staff who have worked closely with [REDACTED] appreciate her skills, command of languages and her always warm and amicable personality.

I observed Ms. [REDACTED] communication and language skills during a visit to Central Asia in 2014, where she interacted with foreign officials and professionals. Ms. [REDACTED] will also be providing support to an upcoming international conference on Global Health and Pandemics.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Terje", with a small "u" above the "e".

Terje Rød-Larsen
President