

**From:** Boris Nikolic <[REDACTED]>

**To:** "Jeffrey Epstein ([REDACTED])" <[REDACTED]>

**Subject:** FW: Materials at request of David Rubenstein

**Date:** Tue, 04 Feb 2014 07:51:42 +0000

**Attachments:** NaviMed\_Global\_PPM\_Draft\_4-18-11\_.pdf

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PPM from the Carlyle

Check out 10 years plus 3!

Board of Advisors structure etc very similar.

2.5% fee.

Co-investments, parallel funds etc.

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**From:** Ryan Schwarz [mailto:[REDACTED]]

**Sent:** Wednesday, April 27, 2011 8:17 AM

**To:** Boris Nikolic

**Subject:** RE: Materials at request of David Rubenstein

Boris,

Good to see you again in Washington a couple weeks back. I hope you've been well.

The placement memo for our new global healthcare fund is now pretty much finalized, and David and I wanted to share it with you. I've attached it to this email. [REDACTED] very much like to discuss the fund with you further, and to that end [REDACTED] be happy to meet with you in Seattle (or elsewhere) if that would be desirable and would facilitate a discussion.

Best regards,

Ryan

Ryan M. Schwarz  
Managing Director  
THE CARLYLE GROUP

1001 Pennsylvania Ave. [REDACTED]  
Washington, DC 20004

[REDACTED]  
[REDACTED]ax  
[REDACTED]direct  
[REDACTED]mobile  
[REDACTED]

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**From:** Boris Nikolic [mailto:[REDACTED]]

**Sent:** Friday, March 11, 2011 2:21 AM

EFTA00665300

**To:** Ryan Schwarz  
**Subject:** RE: Materials at request of David Rubenstein

Hi Ryan,

Great meeting you earlier in day.  
I made my flight but barely. There was no traffic. It was a luck.

Your fund is very interesting and there are a number of synergies. I look forward to discussing it in more details with you as you are developing it.

Please keep me posted.

If you have any plans of visiting Seattle, please let me know

All the best

Boris

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**From:** Ryan Schwarz [mailto:████████████████████]  
**Sent:** Wednesday, March 09, 2011 11:28 AM  
**To:** Boris Nikolic  
**Subject:** Materials at request of David Rubenstein

Boris,  
David asked me to send you the two attached documents before our meeting tomorrow. One is a high-level concept piece on the global healthcare venture fund idea that we prepared to help David introduce the concept to folks around Carlyle. It provides an overview of the market opportunity as we see it, though of course with much less detail around investment strategy and emphases than will be included in the eventual fund placement memo and presentation. The other is a confidential summary of an investment opportunity that we are pursuing involving *Xigris*, the sole approved, on-market drug for severe sepsis.

I look forward to seeing you in the morning.  
Ryan

Ryan M. Schwarz  
Managing Director  
THE CARLYLE GROUP

1001 Pennsylvania Ave. ██████  
Washington, DC 20004

██████████  
██████████ax  
██████████direct  
██████████mobile  
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