

**From:** Connie Collingsworth <[REDACTED]>  
**To:** jeffrey E. <jeevacation@gmail.com>, Larry Cohen <[REDACTED]>  
**CC:** Connie Collingsworth <[REDACTED]>  
**Subject:** RE:  
**Date:** Wed, 09 Jul 2014 20:20:38 +0000  
**Inline-Images:** image003.png

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Jeffrey,

I plan to continue to consult with Morgan Lewis as counsel for the foundation. You are of course, free to use whoever you want as your counsel. I am interested in talking with JPM and Paul Weiss to get their perspectives and insights from the conversations you have had with them to date. Please provide me with their contact information. Also, Bill said there is a memo that was prepared by counsel that you shared with him during your meeting in June that he expected we would have read. Larry doesn't have a copy, so it would be helpful if you could send me a copy. Thanks,



**Connie R. Collingsworth**

General Counsel  
Legal

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Bill & Melinda Gates Foundation  
[www.gatesfoundation.org](http://www.gatesfoundation.org)

**From:** jeffrey E. [mailto:jeevacation@gmail.com]  
**Sent:** Tuesday, July 08, 2014 2:16 PM  
**To:** Connie Collingsworth; Larry Cohen  
**Subject:**

connie, while the morgan lewis people seemed nice, I think it late in the process to bring them up to speed. Bill and I made changes to lisa's chart on June 3rd. I suggest tax expert at JPM New York, securities expertise at Paul Weiss. The woman in charge of NPT has thought through some of these issues, but again not at scale which has its own complications. I like you and am confident that we can navigate through. I'd greatly prefer to use people with whom I can speak shorthand. As I told Larry I'm considering using Cathy Ruemmler to be the point legal person on this coast. Someone will have to coordinate with the counsels of the various donors who will have many questions I'm sure.

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please note

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