

Atlantic Grill
Statement of Operations
For the Five Months Ending May 24, 2009

F.May'09

Year-To-Date 2009

	<i>Actual</i>		<i>Last Year Same Month</i>		<i>Act vs Last Year Variance</i>		<i>YTD</i>		<i>2008 YTD</i>		<i>Act vs Last Year Variance</i>	
STATISTICAL RECAP												
Net Sales	799,053	98.43%	787,638	98.28%	\$11,415	0.15%	3,654,122	98.40%	3,784,958	98.00%	(\$130,836)	0.41%
Food Cost	26.89%		28.25%		-1.37%		26.99%		28.73%		-1.75%	
Beverage Cost	23.09%		23.45%		-0.36%		23.46%		23.97%		-0.52%	
Labor Cost	163,968	20.52%	166,951	21.20%	(2,983)	(0.68%)	814,626	22.29%	826,474	21.84%	(11,848)	0.46%
Prime Cost	420,727	52.65%	428,164	54.36%	(7,437)	(1.71%)	2,030,503	55.57%	2,139,582	56.53%	(109,078)	(0.96%)
Total Property Expenses	518,639	64.91%	529,897	67.28%	(11,258)	(2.37%)	2,509,962	68.69%	2,642,327	69.81%	(132,365)	(1.12%)
Property EBITDAR	280,414	35.09%	257,741	32.72%	22,673	2.37%	1,144,160	31.31%	1,142,631	30.19%	1,529	1.12%
Property EBITDA (before management fee)	231,863	29.02%	210,273	26.70%	21,590	2.32%	900,241	24.64%	905,128	23.91%	(4,888)	0.72%
Property EBITDA (after management fee)	167,921	21.01%	147,262	18.70%	20,658	2.32%	607,776	16.63%	602,384	15.92%	5,392	0.72%
EBITDA (after pre-opening expense)	167,921	21.01%	147,262	18.70%	20,658	2.32%	607,776	16.63%	602,384	15.92%	5,392	0.72%
Net Income	120,965	15.14%	101,996	12.95%	18,969	2.19%	373,008	10.21%	376,527	9.95%	(3,520)	0.26%

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REVENUE													
Food & Beverage Sales													
Sales - Food	41000	614,948	75.75%	608,384	75.91%	\$6,565	(0.17%)	2,802,376	75.47%	2,927,296	75.79%	(\$124,920)	(0.32%)
Sales - Beverage	42015 +	196,890	24.25%	193,040	24.09%	3,851	0.17%	910,986	24.53%	934,748	24.20%	(23,762)	0.33%
F&B Total		811,838	100.00%	801,423	100.00%	10,415	0.00%	3,713,362	100.00%	3,862,044	99.99%	(148,682)	0.01%
Sales - Retail	45025	0	0.00%	0	0.00%	0	0.00%	60	0.00%	305	0.01%	(245)	(0.01%)
Gross Sales Total		811,838	100.00%	801,423	100.00%	10,415	0.00%	3,713,422	100.00%	3,862,349	100.00%	(148,927)	0.00%
Allowances/Promo - Food	46970	(8,854)	(1.09%)	(10,450)	(1.30%)	1,596	0.21%	(39,936)	(1.08%)	(57,388)	(1.49%)	17,452	0.41%
Allowances/Promo - Beverage	46980	(3,675)	(0.45%)	(3,219)	(0.40%)	(456)	(0.05%)	(18,504)	(0.50%)	(15,940)	(0.41%)	(2,564)	(0.09%)
Allowances/Discounts	46950	(256)	(0.03%)	(116)	(0.01%)	(140)	(0.02%)	(860)	(0.02%)	(4,064)	(0.11%)	3,204	0.08%
Promos Total		(12,785)	(1.57%)	(13,785)	(1.72%)	1,000	0.15%	(59,300)	(1.60%)	(77,392)	(2.00%)	18,092	0.41%
Total Net Sales		799,053	98.43%	787,638	98.28%	11,415	0.15%	3,654,122	98.40%	3,784,958	98.00%	(130,836)	0.41%
PURCHASES													
Purchases - Food	50800	141,913	23.41%	146,453	24.49%	(4,539)	(1.08%)	625,068	22.63%	685,905	23.90%	(60,837)	(1.27%)
Change in Inventory - Food	50805	(6,649)	(1.10%)	(3,939)	(0.66%)	(2,710)	(0.44%)	(6,005)	(0.22%)	3,879	0.14%	(9,884)	(0.35%)
Purchases - LIC Commissary	50900	27,687	4.57%	26,421	4.42%	1,267	0.15%	126,446	4.58%	134,866	4.70%	(8,419)	(0.12%)
Food Purchases Total		162,951	26.89%	168,934	28.25%	(5,983)	(1.37%)	745,510	26.99%	824,650	28.73%	(79,140)	(1.75%)
Purchases - Liquor	51040	11,774	6.09%	12,259	6.46%	(486)	(0.36%)	51,560	5.78%	57,708	6.28%	(6,148)	(0.50%)
Change in Inventory - Liquor	51045	(725)	(0.38%)	(1,276)	(0.67%)	551	0.30%	(781)	(0.09%)	(2,572)	(0.28%)	1,791	0.19%
Purchases - Wine	51060	36,204	18.74%	35,198	18.54%	1,006	0.19%	151,205	16.94%	159,089	17.31%	(7,884)	(0.37%)
Change in Inven. - Wine	51065	(3,573)	(1.85%)	(2,762)	(1.46%)	(811)	(0.39%)	3,264	0.37%	1,754	0.19%	1,510	0.17%
Purchases - Keg Deposit	51875	60	0.03%	120	0.06%	(60)	(0.03%)	240	0.03%	170	0.02%	70	0.01%
Purchases - Bar Food	51870	873	0.45%	968	0.51%	(94)	(0.06%)	3,858	0.43%	4,127	0.45%	(268)	(0.02%)
Bev. Purchases Total		44,613	23.09%	44,507	23.45%	106	(0.36%)	209,346	23.46%	220,275	23.97%	(10,929)	(0.52%)
Other Purchases													
Total Purchases		207,564	25.98%	213,441	27.10%	(5,877)	(1.12%)	954,856	26.13%	1,044,925	27.61%	(90,070)	(1.48%)

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LABOR													
Front of the House													
<i>Hourly</i>													
Staffing Hourly FOH - Bar	60100	2,531	0.32%	2,035	0.26%	\$496	0.06%	12,807	0.35%	9,843	0.26%	\$2,964	0.09%
Staffing Hourly FOH - Bar OT	60101	42	0.01%	87	0.01%	(44)	(0.01%)	176	0.00%	426	0.01%	(250)	(0.01%)
Staffing Hourly FOH - Busboy	60130	6,647	0.83%	6,733	0.85%	(86)	(0.02%)	33,352	0.91%	32,429	0.86%	923	0.06%
Staffing Hourly FOH - Busboy OT	60131	296	0.04%	410	0.05%	(114)	(0.01%)	950	0.03%	3,031	0.08%	(2,081)	(0.05%)
Staffing Hourly FOH - Coat Check	60140	0	0.00%	46	0.01%	(46)	(0.01%)	8,121	0.22%	6,949	0.18%	1,172	0.04%
Staffing Hourly FOH - Coat Check OT	60141	0	0.00%	0	0.00%	0	0.00%	11	0.00%	225	0.01%	(214)	(0.01%)
Staffing Hourly FOH - Host	60190	10,632	1.33%	12,319	1.56%	(1,687)	(0.23%)	51,532	1.41%	51,021	1.35%	511	0.06%
Staffing Hourly FOH - Host OT	60191	193	0.02%	228	0.03%	(35)	0.00%	577	0.02%	1,579	0.04%	(1,001)	(0.03%)
Staffing Hourly FOH - Paperwork	60200	0	0.00%	0	0.00%	0	0.00%	640	0.02%	2,003	0.05%	(1,363)	(0.04%)
Staffing Hourly FOH - Paperwork OT	60201	0	0.00%	0	0.00%	0	0.00%	11	0.00%	0	0.00%	11	0.00%
Staffing Hourly FOH - Runner	60210	4,439	0.56%	3,590	0.46%	848	0.10%	20,416	0.56%	19,045	0.50%	1,371	0.06%
Staffing Hourly FOH - Runner OT	60211	73	0.01%	125	0.02%	(51)	(0.01%)	301	0.01%	715	0.02%	(413)	(0.01%)
Staffing Hourly FOH - Server	60220	20,955	2.62%	21,013	2.67%	(57)	(0.05%)	98,902	2.71%	103,877	2.74%	(4,975)	(0.04%)
Staffing Hourly FOH - Server OT	60221	1,060	0.13%	1,397	0.18%	(337)	(0.04%)	2,475	0.07%	6,920	0.18%	(4,444)	(0.12%)
Staffing Hourly FOH - Training	60230	3,268	0.41%	1,289	0.16%	1,979	0.25%	10,144	0.28%	7,043	0.19%	3,101	0.09%
Staffing Hourly FOH - Training OT	60231	12	0.00%	0	0.00%	12	0.00%	78	0.00%	71	0.00%	7	0.00%
Staffing Hourly FOH - Trainer	60240	397	0.05%	0	0.00%	397	0.05%	1,342	0.04%	172	0.00%	1,170	0.03%
Staffing Hourly FOH - Transfer	60390	513	0.06%	294	0.04%	219	0.03%	2,614	0.07%	5,130	0.14%	(2,516)	(0.06%)
Staffing Hourly FOH - Borrowed	60392	0	0.00%	240	0.03%	(240)	(0.03%)	0	0.00%	353	0.01%	(353)	(0.01%)
Hourly FOH Total		51,059	6.39%	49,805	6.32%	1,254	0.07%	244,446	6.69%	250,829	6.63%	(6,382)	0.06%
<i>Salaried</i>													
Staffing Salaried FOH - Manager	62100	19,225	2.41%	27,651	3.51%	(8,426)	(1.10%)	106,717	2.92%	117,027	3.09%	(10,311)	(0.17%)
Staffing Salaried FOH - Transfer	62390	0	0.00%	0	0.00%	0	0.00%	(568)	(0.02%)	2,327	0.06%	(2,895)	(0.08%)
Staffing Salaried FOH - Mgmt Bonus Off	62399	0	0.00%	(2,124)	(0.27%)	2,124	0.27%	0	0.00%	(5,352)	(0.14%)	5,352	0.14%
Salaried FOH Total		19,225	2.41%	25,526	3.24%	(6,301)	(0.83%)	106,149	2.90%	114,002	3.01%	(7,853)	(0.11%)
F.O.H. Total		70,284	8.80%	75,332	9.56%	(5,047)	(0.77%)	350,595	9.59%	364,831	9.64%	(14,235)	(0.04%)
Back of the House													
<i>Hourly</i>													
Staffing Hourly BOH - Butcher	60515	2,000	0.25%	2,000	0.25%	0	0.00%	12,647	0.35%	9,500	0.25%	3,147	0.10%
Staffing Hourly BOH - Butcher OT	60516	1,022	0.13%	1,200	0.15%	(178)	(0.02%)	2,347	0.06%	4,927	0.13%	(2,580)	(0.07%)
Staffing Hourly BOH - Cook	60520	18,774	2.35%	15,757	2.00%	3,016	0.35%	92,511	2.53%	81,441	2.15%	11,071	0.38%
Staffing Hourly BOH - Cook OT	60521	3,603	0.45%	6,248	0.79%	(2,645)	(0.34%)	10,950	0.30%	23,671	0.63%	(12,721)	(0.33%)
Staffing Hourly BOH - Dishwasher	60540	9,730	1.22%	7,659	0.97%	2,071	0.25%	50,842	1.39%	40,450	1.07%	10,392	0.32%
Staffing Hourly BOH - Dishwasher OT	60541	2,473	0.31%	3,205	0.41%	(733)	(0.10%)	7,146	0.20%	18,008	0.48%	(10,863)	(0.28%)
Staffing Hourly BOH - Pantry	60590	9,210	1.15%	7,453	0.95%	1,758	0.21%	53,040	1.45%	39,973	1.06%	13,067	0.40%
Staffing Hourly BOH - Pantry OT	60591	4,880	0.61%	2,234	0.28%	2,646	0.33%	14,467	0.40%	11,082	0.29%	3,385	0.10%
Staffing Hourly BOH - Porter	60620	4,880	0.61%	4,894	0.62%	(14)	(0.01%)	24,375	0.67%	20,757	0.55%	3,618	0.12%
Staffing Hourly BOH - Porter OT	60621	1,503	0.19%	1,871	0.24%	(368)	(0.05%)	6,215	0.17%	11,018	0.29%	(4,804)	(0.12%)
Staffing Hourly BOH - Prep	60630	1,402	0.18%	2,133	0.27%	(731)	(0.10%)	7,381	0.20%	11,013	0.29%	(3,632)	(0.09%)

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Staffing Hourly BOH - Prep OT	60631	89	0.01%	996	0.13%	(\$906)	(0.12%)	590	0.02%	2,806	0.07%	(\$2,216)	(0.06%)
Staffing Hourly BOH - Sushi	60650	6,160	0.77%	7,240	0.92%	(1,080)	(0.15%)	38,023	1.04%	38,767	1.02%	(744)	0.02%
Staffing Hourly BOH - Sushi OT	60651	2,802	0.35%	2,708	0.34%	94	0.01%	12,356	0.34%	13,588	0.36%	(1,231)	(0.02%)
Staffing Hourly BOH - Training	60670	61	0.01%	557	0.07%	(496)	(0.06%)	940	0.03%	2,334	0.06%	(1,394)	(0.04%)
Staffing Hourly BOH - Transfer	60690	849	0.11%	227	0.03%	623	0.08%	2,698	0.07%	1,504	0.04%	1,193	0.03%
Hourly BOH Total		69,438	8.69%	66,381	8.43%	3,058	0.26%	336,527	9.21%	330,838	8.74%	5,690	0.47%
Salaried													
Staffing Salaried BOH - Exec Chef	62510	7,131	0.89%	8,937	1.13%	(1,806)	(0.24%)	37,242	1.02%	42,669	1.13%	(5,428)	(0.11%)
Staffing Salaried BOH - Sous Chef	62520	13,182	1.65%	13,906	1.77%	(724)	(0.12%)	69,907	1.91%	73,211	1.93%	(3,305)	(0.02%)
Staffing Salaried BOH - Receiver	62570	3,932	0.49%	5,179	0.66%	(1,247)	(0.17%)	20,355	0.56%	22,215	0.59%	(1,860)	(0.03%)
Staffing Salaried BOH - Mgmt Bonus Off	62699	0	0.00%	(2,784)	(0.35%)	2,784	0.35%	0	0.00%	(7,290)	(0.19%)	7,290	0.19%
Salaried BOH Total		24,245	3.03%	25,239	3.20%	(994)	(0.17%)	127,503	3.49%	130,805	3.46%	(3,302)	0.03%
B.O.H. Total		93,683	11.72%	91,619	11.63%	2,064	0.09%	464,030	12.70%	461,643	12.20%	2,388	0.50%
Total Labor		163,968	20.52%	166,951	21.20%	(2,983)	(0.68%)	814,626	22.29%	826,474	21.84%	(11,848)	0.46%
EMPLOYMENT EXPENSE													
Employment Taxes													
Employer - Payroll Tax	69200	25,523	3.19%	25,297	3.21%	226	(0.02%)	143,140	3.92%	142,204	3.76%	937	0.16%
Employer - Disability	69205	(5)	0.00%	(22)	0.00%	17	0.00%	(141)	0.00%	(127)	0.00%	(14)	0.00%
Employer - Payroll Tax Offset	69235	0	0.00%	(12)	0.00%	12	0.00%	0	0.00%	0	0.00%	0	0.00%
Employment Taxes Total		25,518	3.19%	25,263	3.21%	255	(0.01%)	142,999	3.91%	142,076	3.75%	923	0.16%
Employment Benefits													
Employer - 401K Retirement Funding	69255	62	0.01%	47	0.01%	15	0.00%	311	0.01%	233	0.01%	78	0.00%
Employer - Medical Premium	69350	10,783	1.35%	7,446	0.95%	3,338	0.40%	49,839	1.36%	47,066	1.24%	2,773	0.12%
Paid Time Off	69120	8,923	1.12%	8,979	1.14%	(56)	(0.02%)	45,079	1.23%	44,895	1.19%	184	0.05%
Paid Severance	69115	0	0.00%	0	0.00%	0	0.00%	3,077	0.08%	0	0.00%	3,077	0.08%
Paid Other Days	69105	0	0.00%	0	0.00%	0	0.00%	350	0.01%	14	0.00%	336	0.01%
Insurance - Workman's' Compensation	69400	2,478	0.31%	2,641	0.34%	(163)	(0.03%)	12,558	0.34%	12,616	0.33%	(58)	0.01%
EmployEE - Medical Expenses	69360	0	0.00%	0	0.00%	0	0.00%	164	0.00%	451	0.01%	(287)	(0.01%)
Employment Benefits Total		22,246	2.78%	19,112	2.43%	3,133	0.36%	111,378	3.05%	105,276	2.78%	6,103	0.27%
Other Employment Expense													
Hiring Expense	69410	181	0.02%	152	0.02%	29	0.00%	483	0.01%	580	0.02%	(97)	0.00%
Drug Testing	69415	101	0.01%	0	0.00%	101	0.01%	261	0.01%	0	0.00%	261	0.01%
Employee Goodwill	69420	1,149	0.14%	1,567	0.20%	(417)	(0.06%)	5,901	0.16%	7,420	0.20%	(1,519)	(0.03%)
Other Employment Expense Total		1,431	0.18%	1,718	0.22%	(287)	(0.04%)	6,645	0.18%	8,000	0.21%	(1,356)	(0.03%)
Employee Bonus													
Management Bonus	69170	0	0.00%	1,678	0.21%	(1,678)	(0.21%)	0	0.00%	11,231	0.30%	(11,231)	(0.30%)
Other Bonus	69175	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1,600	0.04%	(1,600)	(0.04%)

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<i>Employee Bonus Total</i>	<u>0</u>	<u>0.00%</u>	<u>1,678</u>	<u>0.21%</u>	<u>(\$1,678)</u>	<u>(0.21%)</u>	<u>0</u>	<u>0.00%</u>	<u>12,831</u>	<u>0.34%</u>	<u>(\$12,831)</u>	<u>(0.34%)</u>
Total Employment Exp	<u>49,196</u>	<u>6.16%</u>	<u>47,772</u>	<u>6.07%</u>	<u>1,423</u>	<u>0.09%</u>	<u>261,022</u>	<u>7.14%</u>	<u>268,183</u>	<u>7.09%</u>	<u>(7,161)</u>	<u>0.06%</u>
Total Labor & Employment	<u>213,163</u>	<u>26.68%</u>	<u>214,723</u>	<u>27.26%</u>	<u>(1,560)</u>	<u>(0.58%)</u>	<u>1,075,648</u>	<u>29.44%</u>	<u>1,094,657</u>	<u>28.92%</u>	<u>(19,009)</u>	<u>0.52%</u>
PRIME COST	<u>420,727</u>	<u>52.65%</u>	<u>428,164</u>	<u>54.36%</u>	<u>(7,437)</u>	<u>(1.71%)</u>	<u>2,030,503</u>	<u>55.57%</u>	<u>2,139,582</u>	<u>56.53%</u>	<u>(109,078)</u>	<u>(0.96%)</u>

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OPERATING EXPENSE

Restaurant Operating Expense

		<i>Actual</i>		<i>Last Year</i>		<i>Act vs Last Year</i>		<i>YTD</i>		<i>2008 YTD</i>		<i>Act vs Last Year</i>	
				<i>Same Month</i>		<i>Variance</i>					<i>Variance</i>		
Music	71070	0	0.00%	0	0.00%	\$0	0.00%	2,100	0.06%	1,900	0.05%	\$200	0.01%
Fees - Music Royalties	71030	94	0.01%	106	0.01%	(13)	0.00%	505	0.01%	528	0.01%	(23)	0.00%
Security	71130	709	0.09%	632	0.08%	78	0.01%	3,342	0.09%	3,158	0.08%	184	0.01%
Sales - Commission	71140	20	0.00%	0	0.00%	20	0.00%	265	0.01%	0	0.00%	265	0.01%
Supplies - Bar	71155	919	0.11%	911	0.12%	8	0.00%	3,921	0.11%	3,215	0.08%	706	0.02%
Supplies - China	71165	2,664	0.33%	1,998	0.25%	665	0.08%	6,649	0.18%	6,866	0.18%	(217)	0.00%
Supplies - Cleaning	71170	3,236	0.40%	2,424	0.31%	812	0.10%	16,800	0.46%	16,340	0.43%	459	0.03%
Supplies - Computer	71175	969	0.12%	313	0.04%	656	0.08%	3,980	0.11%	3,923	0.10%	57	0.01%
Supplies - Dining Room	71180	2,752	0.34%	4,206	0.53%	(1,453)	(0.19)%	12,536	0.34%	10,914	0.29%	1,621	0.05%
Supplies - Extermination	71185	200	0.03%	182	0.02%	18	0.00%	727	0.02%	229	0.01%	498	0.01%
Supplies - Flower and Decorations	71190	1,413	0.18%	919	0.12%	494	0.06%	7,361	0.20%	7,918	0.21%	(557)	(0.01)%
Supplies - Glassware	71200	1,222	0.15%	891	0.11%	331	0.04%	7,478	0.20%	5,319	0.14%	2,159	0.06%
Supplies - Kitchen	71205	2,477	0.31%	2,585	0.33%	(109)	(0.02)%	13,937	0.38%	18,596	0.49%	(4,660)	(0.11)%
Supplies - Lighting	71210	0	0.00%	0	0.00%	0	0.00%	117	0.00%	114	0.00%	3	0.00%
Supplies - Linen	71215	12,262	1.53%	10,821	1.37%	1,441	0.16%	52,707	1.44%	51,505	1.36%	1,202	0.08%
Supplies - Maintenance	71220	2,637	0.33%	1,764	0.22%	873	0.11%	10,626	0.29%	12,318	0.33%	(1,692)	(0.03)%
Supplies - Office	71225	915	0.11%	249	0.03%	666	0.08%	2,496	0.07%	2,337	0.06%	159	0.01%
Supplies - Other	71230	0	0.00%	61	0.01%	(61)	(0.01)%	149	0.00%	148	0.00%	2	0.00%
Supplies - Paper Products	71240	1,072	0.13%	1,149	0.15%	(77)	(0.01)%	4,665	0.13%	5,042	0.13%	(377)	(0.01)%
Supplies - Printing	71245	506	0.06%	631	0.08%	(125)	(0.02)%	8,133	0.22%	7,270	0.19%	862	0.03%
Supplies - Promotional Items	71250	290	0.04%	581	0.07%	(291)	(0.04)%	3,869	0.11%	2,193	0.06%	1,676	0.05%
Supplies - Signage	71255	0	0.00%	0	0.00%	0	0.00%	1,788	0.05%	0	0.00%	1,788	0.05%
Supplies - Silver	71260	970	0.12%	1,459	0.19%	(489)	(0.06)%	2,437	0.07%	6,319	0.17%	(3,883)	(0.10)%
Supplies - Take Out	71265	693	0.09%	642	0.08%	51	0.01%	3,273	0.09%	3,233	0.09%	41	0.00%
Supplies - Uniform and Aprons	71275	87	0.01%	0	0.00%	87	0.01%	380	0.01%	889	0.02%	(508)	(0.01)%
Supplies - Transportation	71285	107	0.01%	173	0.02%	(66)	(0.01)%	835	0.02%	1,100	0.03%	(266)	(0.01)%
Violations - Fines	71305	0	0.00%	0	0.00%	0	0.00%	100	0.00%	0	0.00%	100	0.00%
Total Restaurant Operating Expense		36,212	4.53%	32,696	4.15%	3,516	0.38%	171,175	4.68%	171,375	4.53%	(200)	0.16%
Repairs & Maintenance													
Maintenance - Beer / Soda Systems	75450	54	0.01%	0	0.00%	54	0.01%	271	0.01%	217	0.01%	54	0.00%
Maintenance - Cooler/Freezer	75455	914	0.11%	914	0.12%	0	0.00%	4,571	0.13%	4,571	0.12%	0	0.00%
Maintenance - Extermination	75360	370	0.05%	370	0.05%	0	0.00%	1,848	0.05%	1,848	0.05%	0	0.00%
Maintenance - Fire Prevention	75460	0	0.00%	339	0.04%	(339)	(0.04)%	0	0.00%	557	0.01%	(557)	(0.01)%
Maintenance - Heating / Air-conditioning	75280	865	0.11%	865	0.11%	0	0.00%	4,327	0.12%	4,327	0.11%	0	0.00%
Maintenance - Kitchen Equipment	75310	1,011	0.13%	830	0.11%	181	0.02%	4,513	0.12%	4,475	0.12%	38	0.01%
Maintenance - Reservation System	75475	2,688	0.34%	500	0.06%	2,188	0.27%	5,941	0.16%	2,500	0.07%	3,441	0.10%
Maintenance - POS	75480	591	0.07%	454	0.06%	137	0.02%	3,265	0.09%	2,272	0.06%	994	0.03%
Maintenance - Plumbing	75380	415	0.05%	221	0.03%	194	0.02%	1,533	0.04%	874	0.02%	659	0.02%
Maintenance - Software	75485	541	0.07%	851	0.11%	(311)	(0.04)%	2,919	0.08%	3,878	0.10%	(958)	(0.02)%
Maintenance - TimePro	75490	63	0.01%	60	0.01%	3	0.00%	316	0.01%	302	0.01%	15	0.00%
Maintenance & Repair - Miscellaneous	75600	0	0.00%	271	0.03%	(271)	(0.03)%	0	0.00%	271	0.01%	(271)	(0.01)%
Maintenance & Repair - Office Equip.	75605	89	0.01%	757	0.10%	(668)	(0.08)%	445	0.01%	1,075	0.03%	(630)	(0.02)%

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F.May'09

Year-To-Date 2009

		<i>F.May'09</i>				<i>Act vs Last Year</i>		<i>Year-To-Date 2009</i>				<i>Act vs Last Year</i>	
		<i>Actual</i>	<i>Last Year</i>		<i>Variance</i>		<i>YTD</i>	<i>2008 YTD</i>		<i>Variance</i>			
			<i>Same Month</i>										
Repairs - Drapes & Upholstery	75510	650	0	0	\$650	0.08%	1,605	0.04%	1,045	0.03%	\$560	0.02%	
Repairs - Electrical	75515	0	0	0	0	0.00%	0	0.00%	985	0.03%	(985)	(0.03%)	
Repairs - Floors & Tiles	75525	0	921	0	(921)	0.12%	3,010	0.08%	9,273	0.24%	(6,263)	(0.16%)	
Repairs - Fire Prevention	75530	365	0	0	365	0.05%	437	0.01%	0	0.00%	437	0.01%	
Repairs - Front Door & Panels	75535	0	0	0	0	0.00%	0	0.00%	515	0.01%	(515)	(0.01%)	
Repairs - Furniture & Woodwork	75540	0	520	0	(520)	0.07%	0	0.00%	991	0.03%	(991)	(0.03%)	
Repairs - Kitchen Equipment	75545	1,844	4,419	0	(2,575)	0.56%	4,230	0.12%	13,348	0.35%	(9,118)	(0.24%)	
Repairs - Painting & Decoration	75555	0	0	0	0	0.00%	0	0.00%	315	0.01%	(315)	(0.01%)	
Repairs - Plumbing	75560	2,222	0	0	2,222	0.28%	3,250	0.09%	8,807	0.23%	(5,558)	(0.14%)	
Total Repairs & Maintenance		12,682	12,294	1,56%	389	0.03%	42,480	1.16%	62,443	1.65%	(19,962)	(0.49%)	
Operating Profit		329,431	314,484	39.93%	14,947	1.30%	1,409,963	38.59%	1,411,558	37.29%	(1,595)	1.29%	
Utility Costs													
Utility - Electric	74110	10,757	10,452	1.33%	305	0.02%	46,725	1.28%	51,731	1.37%	(5,006)	(0.09%)	
Utility - Gas and Gas Supply Charge	74120	2	4,435	0.56%	(4,432)	(0.56%)	18,698	0.51%	23,082	0.61%	(4,384)	(0.10%)	
Utility - Waste Disposal	74150	3,204	3,513	0.45%	(309)	(0.05%)	16,021	0.44%	16,329	0.43%	(309)	0.01%	
Utility - Water	74170	3,000	4,237	0.54%	(1,237)	(0.16%)	15,000	0.41%	15,541	0.41%	(541)	0.00%	
Total Utility Cost		16,964	22,636	2.87%	(5,673)	(0.75%)	96,443	2.64%	106,683	2.82%	(10,240)	(0.18%)	
Credit Card Fees													
Fees - Credit Card	72900	24,054	22,966	2.92%	1,088	0.09%	100,573	2.75%	106,544	2.81%	(5,971)	(0.06%)	
Fees - Employee CC Tips	72935	(2,788)	(2,669)	(0.34%)	(118)	(0.01%)	(12,277)	(0.34%)	(12,448)	(0.33%)	171	(0.01%)	
Bad Debt Expense - Credit Cards	72950	(555)	118	0.02%	(673)	(0.08%)	118	0.00%	1,046	0.03%	(927)	(0.02%)	
Total Credit Fees		20,711	20,415	2.59%	296	0.00%	88,414	2.42%	95,142	2.51%	(6,728)	(0.09%)	
Research & Development													
Advertising & Promotion													
Marketing - Advertising	73135	0	27	0.00%	(27)	0.00%	0	0.00%	110	0.00%	(110)	0.00%	
Total Advertising & Promotion		0	27	0.00%	(27)	0.00%	0	0.00%	110	0.00%	(110)	0.00%	
General & Administration													
Business / Professional Meetings	72025	0	0	0.00%	0	0.00%	81	0.00%	0	0.00%	81	0.00%	
Data Processing - Payroll / HR	72045	910	811	0.10%	99	0.01%	4,151	0.11%	4,141	0.11%	10	0.00%	
Corporate Support	72035	2,495	0	0.00%	2,495	0.31%	11,582	0.32%	10,486	0.28%	1,096	0.04%	
Fees - Bank Charges	72065	0	0	0.00%	0	0.00%	(6)	0.00%	186	0.00%	(192)	(0.01%)	
Fees - Dues	72070	396	396	0.05%	0	0.00%	1,979	0.05%	2,229	0.06%	(250)	0.00%	
Fees - Licensing & Permits	72075	1,624	1,678	0.21%	(54)	(0.01%)	8,204	0.22%	8,238	0.22%	(34)	0.01%	
Guest Reimbursement	72085	25	150	0.02%	(125)	(0.02%)	849	0.02%	1,762	0.05%	(913)	(0.02%)	
Insurance - Business	72090	3,363	3,221	0.41%	142	0.01%	15,696	0.43%	15,048	0.40%	648	0.03%	
LIC Operating Cost Allocation	72186	(473)	0	0.00%	(473)	(0.06%)	17,109	0.47%	0	0.00%	17,109	0.47%	
Rental / Lease - Equipment	72155	320	0	0.00%	320	0.04%	1,599	0.04%	356	0.01%	1,243	0.03%	
Rental / Lease - Offsite Storage	72160	1,400	1,400	0.18%	0	0.00%	7,000	0.19%	7,000	0.18%	0	0.01%	

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F. May '09

Year-To-Date 2009

	<i>Actual</i>		<i>Last Year Same Month</i>		<i>Act vs Last Year Variance</i>		<i>YTD</i>		<i>2008 YTD</i>		<i>Act vs Last Year Variance</i>		
Services - Accounting / Financial	72175	(695)	(0.09%)	3,000	0.38%	(\$3,695)	(0.47%)	2,675	0.07%	7,630	0.20%	(\$4,955)	(0.13%)
Services - Consultants	72180	424	0.05%	828	0.11%	(404)	(0.05%)	2,636	0.07%	2,667	0.07%	(31)	0.00%
Services - Legal	72185	0	0.00%	530	0.07%	(530)	(0.07%)	0	0.00%	530	0.01%	(530)	(0.01%)
Services - Shipping / Messenger	72190	0	0.00%	0	0.00%	0	0.00%	0	0.00%	152	0.00%	(152)	0.00%
Telecommunications	72210	839	0.11%	644	0.08%	195	0.02%	3,596	0.10%	2,863	0.08%	733	0.02%
Telecommunications - Network	72215	746	0.09%	1,028	0.13%	(282)	(0.04%)	3,727	0.10%	3,162	0.08%	565	0.02%
Short / (Over)	72195	(31)	0.00%	(21)	0.00%	(10)	0.00%	67	0.00%	435	0.01%	(368)	(0.01%)
Miscellaneous Expense	72125	0	0.00%	0	0.00%	0	0.00%	0	0.00%	110	0.00%	(110)	0.00%
Total G&A Expense		11,343	1.42%	13,665	1.73%	(2,322)	(0.32%)	80,946	2.22%	66,993	1.77%	13,953	0.45%
Total Operating Exp.		97,912	12.25%	101,733	12.92%	(3,821)	(0.66%)	479,458	13.12%	502,745	13.28%	(23,286)	(0.16%)
Property EBITDAR		280,414	35.09%	257,741	32.72%	22,673	2.37%	1,144,160	31.31%	1,142,631	30.19%	1,529	1.12%
Occupancy Costs													
Rental / Lease - Property Rent	74500	37,000	4.63%	36,000	4.57%	1,000	0.06%	185,000	5.06%	180,000	4.76%	5,000	0.31%
Rental / Lease - Deferred Rent	74501	(435)	(0.05%)	565	0.07%	(1,000)	(0.13%)	(2,174)	(0.06%)	2,826	0.07%	(5,000)	(0.13%)
Taxes - Commercial Rent	74605	1,700	0.21%	1,700	0.22%	0	0.00%	9,665	0.26%	8,663	0.23%	1,002	0.04%
Taxes - Real Estate	74600	10,286	1.29%	9,203	1.17%	1,083	0.12%	51,428	1.41%	46,013	1.22%	5,415	0.19%
Total Occupancy Cost		48,551	6.08%	47,468	6.03%	1,083	0.05%	243,919	6.68%	237,502	6.27%	6,417	0.40%
Property EBITDA (before mana		231,863	29.02%	210,273	26.70%	21,590	2.32%	900,241	24.64%	905,128	23.91%	(4,888)	0.72%
Management Fee													
Management Fee Expense - BRG	72120	63,943	8.00%	63,011	8.00%	932	0.00%	292,465	8.00%	302,744	8.00%	(10,280)	0.01%
Total Management Fee		63,943	8.00%	63,011	8.00%	932	0.00%	292,465	8.00%	302,744	8.00%	(10,280)	0.01%
Property EBITDA (after manage		167,921	21.01%	147,262	18.70%	20,658	2.32%	607,776	16.63%	602,384	15.92%	5,392	0.72%
EBITDA (after pre-opening expen		167,921	21.01%	147,262	18.70%	20,658	2.32%	607,776	16.63%	602,384	15.92%	5,392	0.72%
Depreciation Expense - Equipment	83015	3,833	0.48%	2,843	0.36%	990	0.12%	19,165	0.52%	14,215	0.38%	4,950	0.15%
Depreciation Expense - Furniture & Fixt	83025	1,095	0.14%	830	0.11%	265	0.03%	5,475	0.15%	4,150	0.11%	1,325	0.04%
Depreciation Expense - Leasehold Impr	83030	11,676	1.46%	11,297	1.43%	379	0.03%	58,380	1.60%	56,485	1.49%	1,895	0.11%
Amortization Expense - Closing	83105	337	0.04%	337	0.04%	0	0.00%	1,685	0.05%	1,685	0.04%	0	0.00%
Amortization Expense - Software	83115	70	0.01%	70	0.01%	0	0.00%	350	0.01%	350	0.01%	0	0.00%
Amortization Expense - Lease	83125	18,414	2.30%	18,414	2.34%	0	(0.03%)	92,070	2.52%	92,072	2.43%	(2)	0.09%
Amortization Expense - Trademark	83135	11,531	1.44%	11,531	1.46%	0	(0.02%)	57,655	1.58%	57,655	1.52%	0	0.05%
Total		46,956	5.88%	45,322	5.75%	1,634	0.12%	234,780	6.43%	226,612	5.99%	8,168	0.44%
Interest Income	49360	0	0.00%	(56)	(0.01%)	56	0.01%	0	0.00%	(171)	0.00%	171	0.00%
Total Interest Inc. & Expense		0	0.00%	(56)	(0.01%)	56	0.01%	0	0.00%	(171)	0.00%	171	0.00%

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		<i>F.May'09</i>						<i>Year-To-Date 2009</i>					
		<u>Actual</u>		<u>Last Year Same Month</u>		<u>Act vs Last Year Variance</u>		<u>YTD</u>		<u>2008 YTD</u>		<u>Act vs Last Year Variance</u>	
Other Income - Miscellaneous	49815	0	0.00%	0	0.00%	\$0	0.00%	12	0.00%	584	0.02%	(\$572)	(0.02%)
<i>Total Other Inc. & Expense</i>		<i>0</i>	<i>0.00%</i>	<i>0</i>	<i>0.00%</i>	<i>0</i>	<i>0.00%</i>	<i>12</i>	<i>0.00%</i>	<i>584</i>	<i>0.02%</i>	<i>(572)</i>	<i>(0.02%)</i>
NET INCOME		120,965	15.14%	101,996	12.95%	18,969	2.19%	373,008	10.21%	376,527	9.95%	(3,520)	0.26%