

**From:** "jeffrey E." <jeevacation@gmail.com>  
**To:** Bill Gates <[REDACTED]>  
**Subject:** Re: DAF  
**Date:** Fri, 26 Sep 2014 12:27:47 +0000

---

I assume you have seen that Kathy Ruemmler is on the very short list to be the new AG. re DAF, I will outline what i believe be the best east coast based approach and proposed bullet for the discussion and forward to you over the weekend. Share administrative burden . share experience . share talent exchange ideas. tax flexibility,

On Thu, Sep 25, 2014 at 1:59 PM, Bill Gates <[REDACTED]> wrote:

Next week I start Monday in Washington DC mostly seeing Executive branch people including the President on the budget and Ebola.

I spend Tuesday in New York – the morning touring educational stuff and the afternoon with Robin Hood doing a session on measurement in Philanthropy.

Then I have a dinner with a bunch of people. I can easily talk about the DAF approach at the dinner.

Ray Dalio and Paul Tudor Jones and others will be at both events.

Wednesday I am in Ithaca at Cornell and then Thursday in Boston before I head home.

**From:** jeffrey E. [mailto:jeevacation@gmail.com]  
**Sent:** Thursday, September 25, 2014 8:48 AM  
**To:** Bill Gates  
**Subject:**

when you are in for Robin Hood, perfect time for you to pitch DAF

--

please note

The information contained in this communication is confidential, may be attorney-client privileged, may constitute inside information, and is intended only for the use of the addressee. It is the property of JEE

Unauthorized use, disclosure or copying of this communication or any part thereof is strictly prohibited and may be unlawful. If you have received this communication in error, please notify us immediately by return e-mail or by e-mail to [jeevacation@gmail.com](mailto:jeevacation@gmail.com), and destroy this communication and all copies thereof, including all attachments. copyright -all rights reserved

--

please note

The information contained in this communication is confidential, may be attorney-client privileged, may constitute inside information, and is intended only for the use of the addressee. It is the property of JEE

Unauthorized use, disclosure or copying of this communication or any part thereof is strictly prohibited and may be unlawful. If you have received this communication in error, please notify us immediately by return e-mail or by e-mail to [jeevacation@gmail.com](mailto:jeevacation@gmail.com), and destroy this communication and all copies thereof, including all attachments. copyright -all rights reserved