



# **International Peace Institute**

## **Report on 2012 Program Activities**

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## Introduction

In 2012, the output of IPI's **research** programs was comprised of 30 publications, including four book-length projects: a management handbook for UN field missions, an analysis of UN mediation efforts in Myanmar, an English translation of former African Union Chairman Jean Ping's memoir, and an online guide to UN counter-terrorism activities. IPI also completed a compendium of the Middle East peace process to be published by Oxford University Press in 2013.

As in previous years, IPI offered its constituents an exceptionally rich and diverse program of **events**. The Institute hosted more than 125 events at its offices in New York and Vienna, as well as in Istanbul, Luxembourg, and Berlin, and welcomed more than 3,000 participants to its meetings. The events ranged from discreet expert roundtables to ministerial-level meetings such as the biannual Middle East dinner, which hosted in September more than 30 foreign ministers and representatives of international organizations.

IPI continued to enhance the impact of its events and publications by increasing its presence on the **Internet** with its two platforms: the IPI website (redesigned in 2009), which now features live webcasting of all public events; and the *Global Observatory* (launched in 2011), where program staff published 135 analyses over the past year. The number of visits to both sites reached 185,000 by the end of the year,—almost twice as many as in 2010—with visitors from all parts of the world.

In addition to its existing projects and programs, IPI launched in 2012 several **new activities**. The Institute is reviving its training activities and started a new summer course for mid-level diplomats. A pilot five-day session took place in July at Greentree Estate, and the course will officially be launched in 2013 if IPI receives additional funding. IPI also launched a new humanitarian affairs program, as well as a new series of events on women, peace, and security.

Another notable achievement in 2012 was IPI's efforts to initiate new **activities in the field** and to better connect discussions in New York or Vienna with local realities. Since 2011 IPI has sponsored the development of the Forum for Arab Citizenship in Transition (FACT), an informal network of civil-society leaders in Egypt and Tunisia. With IPI's support and in cooperation with UN Women, FACT conducted in 2012 its first research and dialogue project on the constitution processes and equal rights for women. The Middle East program conducted a field study of youth in the Arab world, and the "Peace without Crime" project, led by the Vienna office, included case studies in Western Africa, Haiti, and Kosovo.

# Programs

## 1. Coping with Crisis

In 2012, the *Coping with Crisis* (CWC) program completed its seventh year of activities. Since the program began, CWC has generated analyses, policy ideas, and recommendations on how to strengthen the capacity of the United Nations, regional and subregional organizations, and their member states to address the challenges of conflict, instability, and insecurity.

In 2012, the CWC program continued to

- 1) provide analysis of threats to international peace and security, and tools for response;
- 2) offer a platform for decision makers to engage and build consensus on strategies to enhance the capacity of multilateral bodies to respond to those threats; and
- 3) support policy processes in the UN and member states' governments.

To complement these activities, the program has continued to develop **visual presentations** that use maps, data, and graphics to present the program's research on security and socioeconomic challenges, regionally and globally. Fifteen presentations were given in 2012 to a broad range of audiences in New York, including diplomatic officials, members of parliaments, UN staff, civil society organizations, and students.

## Conflict Prevention

In collaboration with UNDP's Bureau for Crisis Prevention and Recovery and USAID's Office of Conflict Management and Mitigation, IPI's project on "**Innovative Technology and Conflict Prevention**" is looking at how new technologies, such as text messaging, social media, crowd-sourcing data, and mapping, can be put to the service of conflict prevention. The project consists of five cases studies addressing (1) criminal violence (Latin America), (2) repressive environments (Kyrgyzstan), (3) conflict (Sudan), (4) long-term prevention and early warning (Kenya), and (5) the potential of "big data" for conflict prevention. In June, the project convened a meeting for a group of twenty-five experts in conflict prevention and new technologies, who provided comments on the project concept and suggestions for the case studies' terms of reference. The cases have been commissioned and will be published in 2013.

In late 2011, IPI launched a cycle of four seminars called the **International Expert Forum** (IEF) in collaboration with the Folke Bernadotte Academy, the SecDev Group, and the Social Science Research Council. The seminars assemble insights from practitioners and scholars from the North and South across the entire conflict cycle, from conflict prevention to postconflict peacebuilding. They provide an opportunity to take stock of the latest research and emerging practices from the field with a view to expanding knowledge, honing skills, and improving methods of practice. The target audience includes senior decision makers and practitioners working on the frontlines within the UN system. In June 2012 the second seminar was convened and a meeting report was then published on the theme of "Mitigating the Consequences of

Violent Conflict.” The third International Expert Forum took place in December 2012 and focused on the role of peace operations in preventing and addressing causes of conflict.

CWC also completed an edited volume entitled *Responding to Genocide: The Politics of International Action*, to be published in 2013. The book provides policymakers, analysts, and academics with a practical assessment of the political challenges faced by international organizations, nation states, and civil society groups as they seek to prevent or detect and stop mass atrocities.

## Mediation

In early 2012, CWC published a comprehensive policy paper examining the UN's experiences in five cases of **unconstitutional changes in government** between 2008 and 2011: Kenya, Mauritania, Guinea, Madagascar, and Kyrgyzstan. While the United Nations has extensive experience in helping to mediate an end to civil wars and implement peace agreements, its experience with non-civil-war transition crises is comparatively limited and less analyzed. With this study, IPI aimed to fill that gap. The cases suggest that the use of power-sharing mechanisms to resolve either unconstitutional ousters of elected presidents or electoral disputes raises questions for legitimacy, democracy, and state-society relations. The cases also reveal the UN's often-remarkable ability to work collaboratively and effectively with regional and subregional organizations in mediation efforts.

Continuing this exploration of the UN's role in mediation, IPI started investigating cases to produce recommendations for strengthening and professionalizing UN good offices and mediation. The first case study, published in November 2012, is an analysis of the **20 years of good offices in Myanmar**, one of the longest such diplomatic efforts in the history of the organization. With Myanmar now in the midst of major political, economic, and social reforms, and questions invariably being raised about the future of those “offices,” this book-length paper offers a timely opportunity to revisit the history and achievements of the past 20 years of mediation efforts.

## Peace Operations

CWC's work on peace operations continued focusing on the issue of management, and also began new projects on the challenges for the UN in generating sufficient, high-quality military and police capabilities for its peace operations.

In August 2012, IPI released the first peacekeeping handbook devoted to strengthening the management performance of the UN's field missions: *The Management Handbook for UN Field Missions*. The handbook was launched at an October event in New York, and with assistance from the UN, the handbook has been disseminated to all United Nations peacekeeping, peacebuilding, and political missions. A French-language version of the handbook, made possible with funding from the Government of Canada, is nearing completion and will be disseminated in 2013.

On the topic of force generation, IPI was commissioned jointly by the UN's Department of Peacekeeping Operations' (DPKO) Office of Military Affairs and Division for Policy, Evaluation and Training to undertake two important studies. The first study fulfilled a request of the UN Special Committee on Peacekeeping Operations (C-34) for an independent assessment of the effectiveness of the **UN's Standby Arrangements System**, created by DPKO in 1993. IPI's recommendations on re-envisioning the Standby Arrangements System to make it a more effective tool for the Secretariat were subsequently presented in a briefing to members of the C-34, and some are currently in the process of implementation. A second, broader study was then commissioned to assess and provide recommendations on improving the UN's system of generating police and military capabilities for its missions.

With the goal of assisting in strategic force generation, IPI developed the **Providing for Peacekeeping Project (PPP)**, for which the Institute created a network of international researchers to generate and disseminate new knowledge about UN member states and their approach to UN peacekeeping. The aim of the research is to broaden the base of troop- and police-contributing countries (TCC/PCCs), improve the quality of troop and police contributions, and fill key capability gaps. The initiative was launched at an IPI meeting with key DPKO staff and researchers in February. The project's first draft report, "Broadening the Base of United Nations Troop- and Police-Contributing Countries," was published in August 2012. Thematic reports such as this will be featured on the project's website, along with a robust database of the history of troop and police contributions to the UN, as well as country-specific profiles of UN TCC/PCCs.

IPI also continued its **Being a Peacekeeper Series**, organized since 2010 in partnership with the Pearson Centre (Canada). The series gathers senior government officials of countries within a specific region to share lessons and discuss ways of enhancing the region's participation in UN peacekeeping. It also facilitates outreach from the UN Secretariat to troop- and police-contributing countries (TCCs). In 2012 the series focused on current and potential European TCCs, culminating in a roundtable in Berlin attended by senior officials from 16 European countries and joined by a UN DPKO delegation led by the Under-Secretary-General, Hervé Ladsous.

IPI convened multiple ad hoc workshops and roundtables on peace operations topics, such as the protection of civilians, UN command and control, and peacekeeping transitions. IPI's peace operations experts produced country-specific policy papers and reports for external publications on peacekeeping issues in Burundi, Chad and the Central African Republic, and the Democratic Republic of Congo.

## **Peacebuilding**

CWC's work on peacebuilding provides policy support to partners in their efforts to improve interventions in postconflict countries. It focuses specifically on providing direct support to the UN Peacebuilding Commission (PBC) and Peacebuilding Support Office (PBSO) by facilitating informal dialogue among member states and UN officials on peacebuilding issues, and by supporting ongoing policy development within the UN system. Throughout the year, IPI staff

were routinely sought out by UN member states for advice on the challenges facing the peacebuilding architecture. IPI also partnered with Permanent Missions of Burundi and Switzerland (the chair of the Burundi configuration at the PBC) to the UN to organize a high level roundtable on **Burundi's peacebuilding strategy** in October. The roundtable offered Burundi an opportunity to present its new strategy and update its development partners before a subsequent donors' conference.

### **State Fragility**

In 2012, IPI cooperated with the **International Dialogue on Peacebuilding and Statebuilding**, comprised of the g7+ group of 19 fragile and conflict-affected countries, development partners, and international organizations. Following the launch of the New Deal for Engagement in Fragile States (2012–2015) in Busan, Korea, IPI advised and supported bilateral donors, the UN system, the OECD, and the g7+ as they started the process of implementing the New Deal commitments in 2012.

In January 2012, IPI partnered with UNDP's Bureau for Crisis Prevention and Recovery to host the **first discussion of the New Deal in New York**, a half-day policy dialogue with UN actors and member states. IPI provided advice to the Secretariat of the g7+, and was asked to help convene a meeting intended to support the efforts of the g7+ to speak with a common voice within UN circles. An IPI study on **Aid Effectiveness in Fragile States**, which highlighted the use of transition compacts and their impact on mutual accountability in particular country situations (Afghanistan, Iraq, Liberia, the Democratic Republic of the Congo, and Timor-Leste), drew substantial attention in the UN policy community.

A secondment arrangement with USAID provided a unique opportunity to share ideas developed through IPI research and analysis with the US administration and to enrich IPI's work through the contributions of a USAID fellow. The fellow produced a policy paper on the **correlations between organized crime, conflict, and fragility**, which argued that organized crime does not merely undermine the strength of the state in conflict-affected and fragile contexts; it further impacts the critical and often contested relationship between the state and society.

### **Rule of Law, Peace, and Justice**

In the first half of 2012, IPI twice hosted then **ICC Prosecutor Luis Moreno-Ocampo** for private roundtable discussions as well as public policy forums that addressed the question of peace and justice and the difficult issue of enforcing ICC arrest warrants.

IPI also partnered with the Mission of Liechtenstein to the UN to explore **challenges and opportunities in the relationship between the Security Council and the ICC**. The roundtable meeting, which also included a high-level lunchtime discussion featuring newly elected **ICC Prosecutor Fatou Bensouda**, was held in November. It analyzed how the process of referring situations to the ICC by the Security Council can be improved and how the Security Council and other actors can better support the ICC once a situation has been referred to it. An action-oriented meeting note was published in 2012.

IPI also provided input to and commentary on the policy debate leading up to the adoption of a High-Level Declaration on the Rule of Law through *Global Observatory* analyses and an issue brief entitled “Advancing the Rule of Law Agenda at the 67th General Assembly.”

### **UN Security Council and Civil Wars**

CWC’s Security Council Compliance Project is a multiyear quantitative research project aimed at assessing the council’s performance in civil wars after the Cold War. The findings of this project aim to improve understanding of the factors that influence the Security Council’s work, its interaction with conflict parties, and these parties’ calculations on settling or continuing conflicts.

Analysis rests on the **IPI Security Council Compliance Database**, a “large-n” database of all Security Council resolutions addressing civil wars from 1989–2006, with both intervening and explanatory contextual factors, and compliance scores based on a rigorous coding methodology developed by the project and some 6,000 pages of source documentation on the Security Council’s civil-war-management efforts. In September, IPI published the full database online, as well as a data visualization portal and the full project methodology.

### **Transnational Organized Crime**

IPI’s project on transnational organized crime (TOC) focuses on developing more effective multilateral responses to TOC and the new threats it poses, most notably in conflict zones and fragile states. In 2012, CWC’s work on TOC proceeded along two tracks:

- 1) **International Law-Enforcement Cooperation.** In 2010 and 2011, IPI provided the nonpartisan environment and expertise to host meetings of top international law-enforcement experts and practitioners. Here, they considered proposals for new strategies to reshape global law-enforcement cooperation to make it more effective in countering transnational organized crime. Building on these activities, a meeting with the full network of international experts was held in New York in February 2012, and a meeting report and the “founding document” of the network were produced and distributed. The network met again in New York in July 2012, and a report on the outcome of the meeting with proposals and recommendations was produced.
- 2) **Cybercrime and Cyber Security.** IPI held a panel discussion on cybercrime and cyber security titled “Viruses, Botnets, and Logicbombs: Defining the International Cyber Threat.” The seminar, which took a nontechnical look into the world of malware, aimed to enhance knowledge on the topic within the UN community. IPI has also published an issue brief on the meeting.

### **Global Counterterrorism**

Over the past decade, the UN’s work to combat global terrorism has expanded dramatically. Through the initiatives of the General Assembly and Security Council, a complex institutional architecture has been formed that draws on the expertise of a range of UN entities and brings a new series of actors into the focus of counterterrorism work. In this context, in 2012 IPI

published an online, book-length report, which provides a **comprehensive guide to the United Nation's counterterrorism activities**.

### **Climate Change and Security**

CWC's work on climate change and security seeks to provide support to policymakers through research and convening on a variety of issues related to environmental change and resource scarcity. Ahead of the UN Conference on Sustainable Development held in Rio de Janeiro, Brazil, in June (Rio+20), IPI published a meeting report entitled "**Strengthening International Environmental Governance: Exploring System-wide Responses**." The report was the result of a meeting that aimed to stimulate informal discussions on strengthening multilateral environmental governance with reforms of the UN framework.

In October, the Climate and Security project, in conjunction with the Humanitarian Affairs program, co-hosted a roundtable on "Migrants in Times of Crisis." The event was part of the International Dialogue on Migration, the International Organization for Migration's principal forum for migration policy dialogue since 2001. The IPI event provided an opportunity for multi-stakeholder, informal discussions on current issues surrounding international migration. A meeting report was also published.

## **2. Humanitarian Affairs**

In 2012, IPI further developed its new program dedicated to humanitarian affairs, launched in 2011. The core objective of the Humanitarian Affairs program is to provide a platform in New York dedicated to fostering knowledge and discussion on how best to adapt the international humanitarian system to changing global realities. Following the publication in November 2012 of a policy paper entitled "**Rethinking Humanitarianism: Adapting to 21<sup>st</sup> Century Challenges**," IPI intends to build on some of the paper's key conclusions to advance policy debate and reforms. The paper was presented to the Humanitarian Liaison Working Group, a group of 35 states and humanitarian agencies, in December 2012, and was discussed with the broader diplomatic and humanitarian community at a larger event in February 2013.

Another feature of IPI's program is the Humanitarian Affairs Series, which, along the lines of IPI's well-established SRSG Series, offers a **platform for UN Humanitarian Coordinators and other senior humanitarian practitioners** to meet and engage with the UN and diplomatic community in New York. Launched in September 2012, this event series has featured humanitarian coordinators for Afghanistan and for the Sahel.

IPI has also gained visibility in the humanitarian affairs field by co-organizing events on issues such as "**humanitarian negotiations and access**" with Médecins Sans Frontières, "migration in times of crisis" with the International Organization for Migration, and "children and armed conflict," a topic on which IPI also published an issue brief, with the Belgian Mission and Watchlist on Children and Armed Conflict. IPI has participated in the Groups of Friends of Children and Armed Conflict meetings, and has been invited to participate in an Arria formula

meeting of the Security Council on how to increase pressure on persistent perpetrators of violations against children.

### 3. Middle East

In 2012, the Middle East Program's policy facilitation work was conducted primarily through its biannual **ministerial meetings on the situation in the Middle East**, co-organized with Luxembourg and the United Arab Emirates, with foreign ministers from the region and from Europe. IPI's President also conducted policy facilitation through meetings held in New York and the Middle East over the course of the year.

For the third consecutive year, IPI co-organized a thematic **Security Council retreat** in Istanbul funded by the government of Turkey in May 2012. The 2012 retreat focused on "The Middle East and North Africa: New Political Realities." It examined the catalysts for the Arab uprisings, the future prospects for the countries where the uprisings occurred, and the responses of local, regional, and international actors.

A major accomplishment of the program was completing its central research project, a Middle East Peace Process compendium entitled ***The Quest for Peace – An Oxford Companion to the Middle East Peace Process***, to be published by Oxford University Press in 2013. With the compendium, IPI aims to provide a guide to the peace process in an accessible format and a toolbox of options for forward movement on the peace process for policymakers, academics, and laypersons alike.

Over the course of the year, the program also enhanced its research component with three projects related to the Arab Spring: the Forum for Arab Citizenship in Transition, Arab Intellectuals Series, and Arab Youth Project.

#### **Forum for Arab Citizenship in Transition (FACT)**

The Forum for Arab Citizenship in Transition (FACT) is a series of informal gatherings through which Arab women and men civil society leaders exchange knowledge, experiences, and initiatives aimed at enhancing their capacities to participate as equal citizens in the democratic consolidation taking place in some parts of the MENA region in the wake of the Arab uprisings. The project is part of an ongoing collaboration between IPI and UN Women, whose Arab region programme focuses on Women, citizenship, and participation.

In 2012 FACT launched a research project on Gender and the Constitution in Egypt and Tunisia, with particular attention to the writing process and its impact on equal citizenship. For Tunisia, the research report has been completed in Arabic and translated into English. A parallel report is being finalized in Egypt. Both reports include an inventory of the different proposals for engendering the constitutional drafts being constructed in Egypt and Tunisia. These reports also contain an analysis of the extent to which these proposals have been taken into account by the relevant drafting committees; an identification of the remaining gaps and challenges ahead; and

finally policy recommendations for addressing those gaps/challenges. In Tunisia some of the report's recommendations have already been shared with civil society advocates who brought them in September 2012 to the attention of members of the Constituent National Assembly. The lead researcher, a constitutional expert, has also used these recommendations in her public appearances.

### **Arab Intellectuals Series**

The Arab Intellectuals Series provides a platform for writers and freethinkers from the Arab world to share their unique perspectives with the UN community at a crucial time in their history. In 2012, the series featured Jamal Benomar, the UN Special Representative of the Secretary-General (SRSG) for Yemen; Samar Yazbek, a Syrian writer; and Bassma Kodmani, Syrian academic and former spokesperson for the Syrian National Council. In December 2012 the series will feature Abdul-Kareem al-Eriany, head of the Yemeni National Dialogue Committee.

### **Arab Youth Project**

IPI's Arab Youth Project is a field-based research project that aims to provide policymakers with insights into the priorities of youth activists and their role as influencers within the Arab world's new political landscape. The first phase of the project focuses on the youth of Egypt and Tunisia—the standard bearers of the new Middle East whose success or failure will set the pattern for the region. In July and September 2012, IPI undertook fieldwork in Egypt and Tunisia to conduct more than 60 interviews with youth politicians and civil society activists. Initial findings have been disseminated with policy forums and talks at the UN Department of Political Affairs and at the UN Development Programme (UNDP), both of which expressed a particular interest in the project outcome, as well as at New York University and Columbia University. The research will be published in 2013. The program has also brought youth leaders from the Arab world to IPI to engage with the UN community.

## **4. Africa**

In 2012, the Africa Program renewed its partnership with the Africa Union (AU). In March, an IPI delegation traveled to AU headquarters in Addis Ababa, Ethiopia to negotiate a new memorandum of understanding (MoU) with the AU. The new cooperation agreement identifies two main capacity-building priorities on which IPI will support the AU Commission: peace and security threats in the Sahel-Sahara region and the Gulf of Guinea, and the **collaboration between the UN Security Council and the AU Peace and Security Council**. In addition, the new MoU plans for additional publications and dissemination strategies, and for communications and website cooperation.

In implementing the new MoU, IPI commissioned a research paper from the Mauritania-based think tank, the Centre for Strategies and Security in the Sahel-Sahara Region (Centre 4S), which examines the national and regional security threats in the Sahel-Sahara region; provides an overview of the various responses to address these threats; and further assesses these responses in light of their implications for local ownership and regional leadership. The research

paper fed into a roundtable discussion on “**Peace and Security Threats in the Sahel-Sahara Region: Assessing the Response, Devising the Way Forward,**” convened by IPI in September. IPI also produced a research paper on AU-UN peacekeeping and the partnership between the UN Security Council and the AU Peace and Security Council.

In August, IPI published the English translation of former AU chairperson Jean Ping's memoir, ***And Africa Will Shine Forth.*** The book provides reflections on the history of Africa since independence and a critique of Africa's relations with the rest of the world. It calls for greater attention to the demands of statebuilding and regional integration as a way to a brighter future for the continent. In support of the AU Panel of the Wise, IPI prepared the publication of the panel's report on “Impunity, Justice, and National Reconciliation in Africa.”

IPI hosted one ***African Leaders Series*** event at its Trygve Lie Center in September, on the margins of the opening of the UN General Assembly. The high-level event featured Liberian President Ellen Johnson Sirleaf, who presented on the role women in Liberia played in laying the foundations for sustainable peace and their invaluable contributions as meaningful actors in peace processes in the region.

As part of its continuing strategy to raise the visibility of African issues in the UN community in New York, inform the debate, and promote understanding of critical issues in Africa, IPI convened eight expert roundtables and policy forums with various departments and agencies in the UN, permanent missions to the United Nations and the donor community.

Thematic issues discussed at the events covered conflict prevention and the role of early-warning and response mechanisms, citizenship and conflict in Africa, and AU-EU-UN cooperation in peacekeeping transitions. Other topics discussed at events included the protection of children from the Ugandan Lord's Resistance Army (LRA), the challenges facing Sudan and South Sudan following South Sudan's independence, the opportunities and challenges facing post-transition Somalia, and the situation in Mozambique twenty years after the General Peace Agreement signed in Rome in 1992.

## **5. Europe and Central Asia**

In 2012, the Europe and Central Asia programme carried out work, funded by the Government of Switzerland, on lessons learned from **displacement in the Balkans**. In May, it hosted an informal workshop that brought together senior government representatives of Bosnia and Herzegovina, Croatia, Montenegro, and Serbia to reflect on the process of finding regional solutions to the problem of forced displacement in the Western Balkans. This resulted in the publication “Rebuilding Lives: Regional Solutions to Displacement in the Western Balkans,” which, by listing the Balkans' factors of success, hopes to inspire other regions of the world to follow its example.

In June, IPI's Vienna office, with the support and cooperation of the Austrian Federal Ministry of Defense and Sports, brought together experts from the private sector, intergovernmental organizations, think tanks, and the Austrian government to exchange views on **strategic forecasting**, with a special focus on Central Asia. An IPI strategic forecast of Central Asia will be published in 2013.

IPI continues to promote **confidence- and security-building measures** (CBMs) in Europe and Central Asia. It hosted the launch of a new OSCE Guide on Non-Military CBMs and is exploring how such measures could be applied in Cyprus, Kosovo, and Moldova as part of a new project entitled "Breaking the Ice: New Approaches to Frozen Conflicts in the OSCE Area," which is described in detail in IPI's 2013 core proposal.

## Vienna Office

In its second full year of operations, the IPI Vienna Office continued its work on conflict prevention (particularly in Europe and Central Asia), and organized crime (through the Peace without Crime project), and added a third pillar to its work—energy security.

The 2012 **Vienna Seminar** was entitled “The Uprisings: The Future of North Africa and the Middle East.” This 42<sup>nd</sup> annual seminar focused on vulnerabilities and triggers behind the uprisings and regional and international responses. It examined what had changed in the year since the uprisings, current events (like the crises in Libya and Syria), and future prospects. The event was attended by over 100 participants including senior government officials from the region, representatives of the diplomatic corps, experts from think tanks, journalists, and students.

In 2012, the **Peace without Crime** project on transnational organized crime published a guide to analyzing organized crime in fragile states entitled *Spotting the Spoilers*. Discussions on the guide were held in Bern, Geneva, Oslo and Vienna, and a training course using the guide was held at the Austrian Center for Peace and Conflict Resolution. Furthermore, case studies on the impact of organized crime on peace operations were carried out in Haiti, Guinea-Bissau and Kosovo. Research was also done on how the UN deals with organized crime in theatres where it does not have peace operations. Preliminary findings were presented at the International Forum for the Challenges of Peace Operations in Geneva. The final report and recommendations of the Peace without Crime project will be released by IPI in 2013.

The Vienna Office also increased its activities in relation to **humanitarian affairs**. In addition to its long-standing support of the HOPEFOR initiative on the more effective use of military and defence assets for disaster relief, the Vienna Office hosted a meeting on lessons learned from displacement in the Western Balkans, it chaired a meeting (co-hosted by Switzerland and Norway) on the Nansen Initiative on disaster induced cross border displacement, and it took part in the inaugural meeting of the Consultative Committee of the Nansen Initiative in Geneva. Furthermore, the Vienna Office held discussions in Astana and Almaty (Kazakhstan) to promote regional cooperation for disaster preparedness and relief in Central Asia.

In 2012, the Vienna Office finalized plans to launch a new **Task Force on Energy and Security**. Consistent with the methodology used for previous IPI Task Forces on Strengthening Multilateral Security Capacity, the Task Force on Energy and Security will involve experts from multilateral organizations, UN Member States, the private sector, and civil society (particularly think tanks and academia). In a series of meetings over two years, the Task Force will examine the inter-relationship between energy and security, focusing on specific case studies where energy is a potential source of conflict (such as West Africa; the Arctic; the Mediterranean, Middle East and North Africa; Central Asia, the Caucasus and the Caspian; and Sudan), and propose recommendations for improving multi-lateral cooperation in this field. The Task Force was officially launched at the World Future Energy Summit in Abu Dhabi on January 16, 2013.

## Training Program

In 2012, IPI held a pilot session of the Advanced Training Course on Diplomacy, Negotiation, and Conflict Resolution, a new professional development opportunity for member state representatives. The course proved to be very successful and complemented IPI's program of expert roundtables and seminars on policy issues related to the UN and topics related to IPI's policy research. Based on the positive results of 2012, IPI is currently fundraising to launch a more complete school of diplomacy in 2013. In addition, when funding becomes available, IPI plans to increase fellowship opportunities and to propose customized, in-capital training courses to its donors and partners.

### ***Advanced Training Course on Diplomacy, Negotiation, and Conflict Resolution***

In July IPI held its first five-day *Advanced Training Course on Diplomacy, Negotiation and Conflict Resolution* (as a pilot course) at Greentree Estate in Long Island. Seventeen mid-level diplomats (two from capitals and fifteen from permanent missions to the UN), representing Africa, Asia, Europe, Latin America and the Middle East, participated. The course effectively combined theory and practice to meet its twofold objectives of

- 1) deepening participants' insights and knowledge regarding contemporary conflicts and crises, and best practices in prevention, mediation and negotiation; and
- 2) developing practical skills, such as negotiation techniques, effective public speaking, and creating visual presentations.

Diplomats had the opportunity to engage with leading experts on theory and best practice in conflict analysis, mediation and negotiation, and relate the theory to practical challenges in today's international system, especially in North Africa, the Middle East and South Asia. The global diversity of participants and the networking opportunity enriched the overall course experience. Based on evaluations and feedback, the course had a positive impact on professional skills development in the areas of negotiations, public speaking, and developing visual presentations. The mid-July timeframe attracted participants deeply immersed in current multilateral issues at the United Nations, who were ready for an intellectually challenging and interactive course that deepened their insights, broadened their perspective on the tools of the United Nation System, and honed their individual diplomatic skills.

### **Visiting Fellowship**

From June to September IPI hosted a visiting fellow on sabbatical from the United Nations system, who conducted research on security in fragile states with a focus on Mali.

### **New York Seminar**

Bringing together representatives of 40 states and international organizations, as well as independent experts and academics, IPI focused its 17<sup>th</sup> annual **New York Seminar**, which took place in April 2012, on political transitions in the Middle East.

The seminar, which receives funding from the Government of Finland, as well as from the

broader contributions of Sweden and Norway, deepened the expertise of participants on this critical policy issue and provided them with an opportunity to develop their professional relationships. Transitions in Egypt, Tunisia, Libya, Yemen and Syria were covered as individual case studies.

The transitions were also analyzed from a comparative perspective via assessments of democratic transitions in Latin America and Southeast Asia. A new element, which was well received, was a hands-on negotiations exercise. A policy report, including the discussions at the seminar and additional research, entitled 'Managing Transitions in the Arab World,' was published in summer 2012.

# Impact

This section details the results of IPI's efforts to evaluate the direct impact of its 2012 activities, which aimed to support policymakers by producing analysis and ideas, and facilitating dialogue, on international peace and security issues.

IPI uses the following five indicators to track and measure the intended impact of its activities:

- Requests by the United Nations and member states for IPI to partner on initiatives that support the priority issues on their agendas.
- Evidence that policy analysis and policy recommendations generated by IPI have been useful in informing the work of the UN and member states.
- Cases where the UN, member states, and the media have solicited and relied on the knowledge and expertise of IPI staff.
- Demand for IPI to convene meetings to promote a better understanding of an issue or to facilitate political consensus.
- Ability to reach increasingly broad and diverse audiences through the dissemination of IPI's research, policy analysis, and meeting outcomes.

Below is a compilation of illustrations of IPI's impact in 2012, organized in these defined categories.

## 1) Partnerships

*Requests by the United Nations and member states for IPI to provide input to initiatives that advance the priority issues on their agendas*

- IPI was approached by the UN Department for Peacekeeping Operations (DPKO) in 2012 to submit an evaluation with recommendations on the **UN Standby Arrangements System (UNSAS)**. This project was undertaken from January to March 2012. IPI's recommendations were positively received and are still under consideration by UN senior management. At a meeting in February 2012, DPKO reported the preliminary findings of IPI's review of the UNSAS and informed member states of IPI's recommendations.
- During a visit by IPI's Africa Program to the **African Union** headquarters in Addis Ababa, Ethiopia in March 2012, the AU requested IPI's support and collaboration in working on the thematic issue of peace and security threats in the Sahel-Sahara. In September, IPI convened a roundtable discussion on the topic, and then prepared a meeting brief, which was widely distributed and shared with the AU Peace and Security Department in Addis Ababa. IPI is carrying out additional activities on the Sahel-Sahara in 2013.

## 2) Policy Support and Capacity Building

*Evidence that policy analysis and policy recommendations generated by IPI have been useful in informing the work of the UN and member states, governments, and organizational partners—assisting them in better understanding issues and achieving their objectives*

- In collaboration with the UN and the OECD International Network on Conflict and Fragility, IPI conducted a **study on UN experiences with transition compacts**, based on case studies of the UN's role in developing and implementing compacts in Afghanistan, Iraq, Liberia, the Democratic Republic of the Congo, and Timor-Leste. The research was later published as an IPI policy paper in 2012. The following give indications of the impact of the study on the work of the UN and the OECD:
  - Findings from the study were referenced by members of the International Dialogue and UN senior officials in discussions during the final negotiations of the New Deal for Engagement for Fragile States, endorsed in Busan, Korea, in November 2011.
  - It has been indicated to IPI that the study influenced the decision to incorporate support for transition compacts as one of the elements in the UN Secretary-General's five-year action agenda for the United Nations.
  - Findings were incorporated into the OECD DAC guidelines on "International Support to Post-Conflict Transition: Rethinking Policy, Changing Practice," issued in March 2012.
  - The study informed discussions on establishing a transition compact for South Sudan, as well as ongoing discussions with Chad. The OECD Secretariat indicated that it used the findings from the IPI study as the basis for some of its recommendations to the UN regarding the United Nations Mission in South Sudan (UNMISS).
  - The report prompted an invitation to IPI to present the case studies at the July 2012 ECOSOC/DESA Biennial Development Cooperation Forum.
- IPI's 2012 publication, ***The Management Handbook for UN Field Missions***, is the first peacekeeping handbook fully devoted to management issues, in support of the Secretary-General's priority of management reform. The book aims to provide a useful, accessible guide to the techniques of management for mission personnel at multiple levels and includes a foreword by the Under-Secretaries-General of Peacekeeping, Field Support, and Political Affairs that encourages a wide read by those engaged in field operations.
- The Middle East program has produced a compendium, ***The Quest for Peace – An Oxford Companion to the Middle East Peace Process***, edited by IPI President Terje Rød-Larsen and Senior Policy Analyst Nur Laiq, which will be published by Oxford University Press in 2013, just ahead of the 20<sup>th</sup> anniversary of the Oslo Accords. The goal is to provide both the specialist and the layman, from statesmen and negotiators to journalists and students, with access to primary source documents, as well as to use the documents themselves to tell the complex story of the search for peace in the Middle East.

### 3) Analytical Resource

*Cases where the UN and member states, as well as the media, have solicited and relied on the knowledge and expertise of IPI staff*

- IPI President Terje Rød-Larsen, who serves concurrently as the UN Secretary-General's Special Envoy for Security Council Resolution 1559, continuously engages in consultations with leaders in the region and the UN Secretary-General on **Middle East issues**. His deep involvement in matters in the region places him in high demand to provide insight to governments and the media, and to give lectures and participate in seminars and conferences.
- Former IPI Senior Fellow and former Permanent Representative of Yemen to the UN Abdullah Alsaïdi was regularly quoted in press **articles on the Arab Spring**, particularly regarding Yemen, by major news outlets such as the *New York Times* and *Reuters*. He was often requested to meet with high-level visitors on the occasions of their visits to New York. In 2011 and 2012 these included meetings with the head of the MENA Division in the Swedish Ministry of Foreign Affairs, a German minister, and the Danish Foreign Policy Committee. Abdullah Alsaïdi visited Oslo for consultations at the Norwegian Ministry of Foreign Affairs in 2012, and traveled to Berlin, Istanbul, Singapore, and Jakarta to meet with officials and speak at seminars.
- In June 2012, the US State Department invited IPI Managing Director François Carrel-Billiard to give a presentation at a seminar on the occasion of the **Third P5 Conference on the implementation of the Nuclear Non-Proliferation Treaty**, hosted by Under Secretary of State Rose Gottemoeller.
- Youssef Mahmoud, IPI Senior Adviser, was invited to participate in the **Third AU High-Level Retreat of Special Envoys and Mediators** held in Cairo, Egypt, from November 4–6, 2012, where he presented on "Africa 360°: An Overview of 21<sup>st</sup> Century Conflict Trends, Dynamics, and Challenges."
- IPI Senior Policy Analyst on Humanitarian Affairs Jérémie Labbé was invited by the UN Office for the Coordination of Humanitarian Affairs (OCHA) to participate in a policy conference in December 2012. Mr. Labbé was also consulted by OCHA in formulating the main objectives of the conference.
- IPI Senior Director of Research Francesco Mancini has been invited to give the **IPI presentation on global trends** to, among others, the African Union, the UNDPKO's Training (both for senior leadership in New York and mission staff in Brindisi, Italy), OCHA, the UN Office of Rule of Law and Security Institutions, parliamentarians from the governments of Finland, the Netherlands, Norway, and Sweden, and Columbia and New York Universities.
- In July 2012, Francesco Mancini was invited to participate as a panelist at the conference, "Delivering a Well-Managed and Effective UN: Building International Consensus," at Wilton

Park, UK. Mr. Mancini has also provided informal advice, including facilitating the production of two IPI background papers, to Kim Won-soo, Special Adviser to the UN Secretary-General on Change Implementation.

- IPI Adviser to the Middle East Program, José Vericat, was cited in an August 2012 article in *Le Monde* about the UN's search for a successor to Kofi Annan in **Syria**.
- The **United States Agency for International Development** proposed to IPI to second Vanessa Wyeth, former IPI research fellow and expert on state fragility and peacebuilding, on a part-time basis from June–December 2011 to the USAID's Office of Conflict Management and Mitigation (CMM). This secondment provided a unique opportunity to channel ideas developed through IPI research, analysis, and discussions directly into US government policymaking on peacebuilding and state fragility. In return, IPI welcomed a USAID visiting fellow in 2011–2012.

#### 4) Demand for IPI Convening Activities

*Participant interest in IPI's meetings, which strive to promote a better understanding of issues or facilitate political consensus*

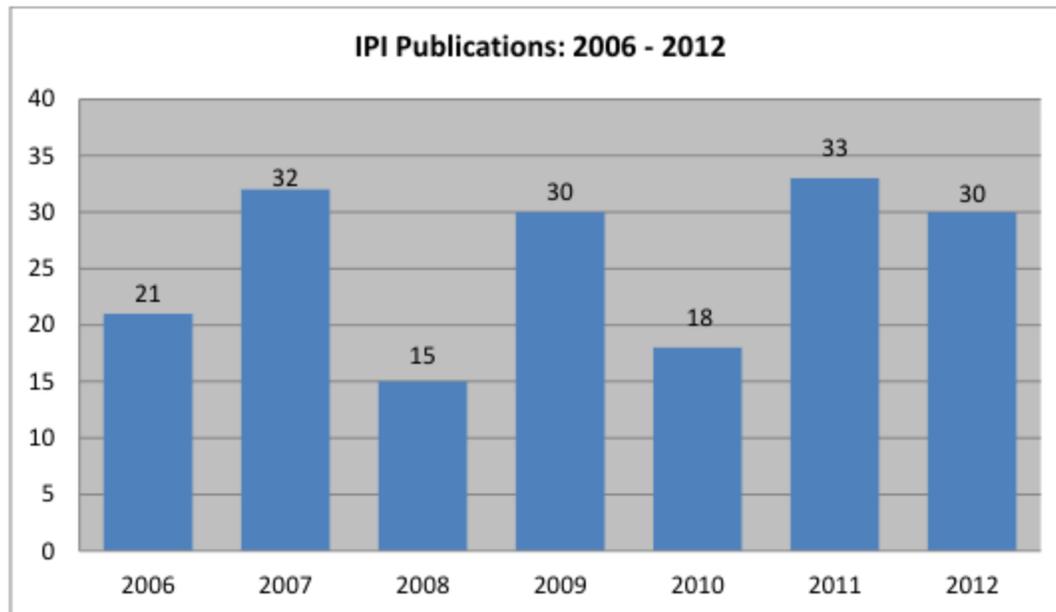
- **IPI holds more than 100 events per year in New York with an average of 3,000 participants per year.** Records illustrate that **member states** are IPI's largest constituency (see Section VIII, "Events"), in keeping with IPI's mission to facilitate dialogue between delegations at the UN. Most participants come from European delegations, which are IPI's main donors, but IPI has seen substantial growth in participation from the **Global South** (with Asia, Middle East, Africa, and Latin America totaling roughly 40% of participants).
- IPI's open- and closed-door **meetings on the Middle East and the peace process**, a main component of its policy facilitation work on the region, are routinely met with high demand by UN ambassadors, members of the diplomatic community and academia, and the media.
- IPI's **biannual ministerial working dinners on the Middle East** have achieved capacity attendance since IPI introduced the forum in 2008. The dinners (funded by the UAE and Luxembourg) meet the need for an informal and confidential space for foreign ministers from the Middle East and Europe to discuss developments in the region and their implications for the prospects of reaching peace in the Middle East.
- IPI's event series, the **Special Representatives of the Secretary-General (SRSG) Series**, helps inform the dialogue on peacebuilding and state fragility in New York by bringing the expertise and reality of the field to an otherwise isolated conversation. These events are particularly well attended by junior UN staff, who have the opportunity to directly engage with and learn from the SRSGs at IPI's events. The event discussions are widely quoted by the media, cross-posted on other websites, and have moved forward debates on the issues discussed.

## 5) Outreach

*Ability to reach increasingly broad and diverse audiences through the dissemination of IPI's research, policy analysis, and meeting outcomes*

- IPI has made efforts to reach a broader and more diversified group through **wider electronic disseminations of IPI publications**. In 2012, the electronic dissemination of publications tripled to reach **5,275 unique contacts in 139 countries** (see Section VI, "Publications").
- The Institute also increased its **web presence** through the dedicated IPI website and the development of the *Global Observatory* (GO), launched in September 2011. The number of visits to both sites has increased from **103,595** in 2010 to a total of **184,512** in 2012 (projection based on figures for January–November 2012).
- The electronic version of IPI's 2012 publication, "**Organized Crime, Conflict, and Fragility: A New Approach**" was cross-posted on the website of the United States Institute of Peace (USIP), on the human security gateway, and on Greta's Links.
- In June 2012, the meeting note on **Elections and Stability in West Africa**, published in May 2012, was reviewed in "Democracy in Development," a blog hosted on the Council on Foreign Relations website. In August 2012, an article in the UN's *Africa Renewal* magazine also referred to the IPI report in its conclusion, drawing directly on the report's recommendations. The article, entitled "Is Democracy Under Threat in West Africa?," was then re-published in a number of regional and national online news outlets in Africa.
- ReliefWeb has reposted several **interviews from IPI's Global Observatory**, including the interviews of Karin Landgren, Radhika Coomaraswamy, António Guterres, John Prendergast, Ian Martin, and Louise Arbour.
- In May 2012, PBS Frontline prominently featured **IPI's interview with Luis Moreno-Ocampo**, Chief Prosecutor of the International Criminal Court, in an article on their website.
- In May 2012, the GO Article, "**Nagorno-Karabakh: An Unacceptable Status Quo**," was featured on the International Relations and Security Network (ISN) weekly updates.
- In July 2012, the United Nations Office in Burundi asked for permission to publish the *Global Observatory* **interview with Karin Landgren, the outgoing UN SRSG for Burundi**, in French in a local Burundian newspaper.

## Publications



In 2012, IPI produced a total of 30 publications, including an unusually high number of books and book-length projects published in-house, which makes 2012 one of the most productive years on record. IPI program staff also published 135 analyses on [www.theglobalobservatory.org](http://www.theglobalobservatory.org) over the course of the year.

### Meeting Notes

1. "Conflict Prevention and Preventive Diplomacy: What Works and What Doesn't?," Robert Muggah, March 2012.
2. "Strengthening Preventive Diplomacy and Mediation: Istanbul Retreat of the UN Security Council," Arthur Boutellis and Christoph Mikulaschek with Edward C. Luck, April 2012.
3. "Transition Compacts: Lessons from UN Experiences," Rachel Locke and Vanessa Wyeth, April 2012.
4. "Elections and Stability in West Africa: The Way Forward," Kendra Collins, May 2012.
5. "Strengthening International Environmental Governance: Exploring System-Wide Responses," Chris Perry, June 2012.
6. "Managing Transitions in the Arab World," Nur Laiq, June 2012.
7. "UN Transitions: Mission Drawdown or Withdrawal," August 2012.
8. "Preventing Conflicts in Africa: Early Warning and Response," Mireille Affa'a-Mindzie, August 2012.
9. "Rebuilding Lives: Regional Solutions to Displacement in the Western Balkans," Walter Kemp, October 2012.

10. "Mitigating the Consequences of Violent Conflict: What Works and What Does Not?," Robert Muggah and Birger Heldt, October 2012.
11. "The Uprisings: The Future of North Africa and the Middle East," Walter Kemp, November 2012

### **Issue Briefs**

1. "Security-Sector Reform Applied: Nine Ways to Move from Policy to Implementation," Rory Keane and Mark Downes, February 2012.
2. "Engaging Nonstate Actors on the Protection of Children: Towards Strategic Complementarity," Jérémie Labbé and Reno Meyer, April 2012.
3. "Busan and Beyond: Implementing the 'New Deal' for Fragile States," Rachel Locke and Vanessa Wyeth, July 2012.
4. "UN Peacekeeping Transitions: Perspectives from Member States," Arthur Boutellis, August 2012.
5. "Advancing the Rule of Law Agenda at the 67th General Assembly," Alberto Cutillo, September 2012.
6. "Up in Arms: International Actions to Structurally Address Organized Violence," J. Brian Atwood and Erwin van Veen, forthcoming in December 2012.
7. "Threats to Peace and Security in the Sahel," Mohamed Mahmoud Mohamed Saleh, forthcoming in December 2012.

### **Policy Papers**

1. "UN Mediation and the Politics of Transition after Constitutional Crises," Charles T. Call, February 2012.
2. "Spotting the Spoilers: A Guide to Analyzing Organized Crime in Fragile States," Walter Kemp and Mark Shaw, March 2012.
3. "Aid Effectiveness in Fragile States: Lessons from the First Generation of Transition Compacts," Christina Bennett, April 2012.
4. "Organized Crime, Conflict, and Fragility: A New Approach," Rachel Locke, July 2012.
5. "Broadening the Base of United Nations Troop- and Police-Contributing Countries," Alex J. Bellamy and Paul D. Williams, August 2012.
6. "Rethinking Humanitarianism: Adapting to 21st Century Challenges," Jeremie Labbé, November 2012.
7. "Impunity, Justice, and National Reconciliation in Africa," report of the AU Panel of the Wise, forthcoming in December 2012.

8. "Les Conflits et la violence politique résultant des élections," report of the AU Panel of the Wise, forthcoming in December 2012. [French Translation of "Election-Related Disputes and Political Violence."]

### **Books and Book-Length Projects**

1. "Meeting the Challenge: A Guide to United Nations Counterterrorism Activities," Naureen Chowdhury Fink, 2012.
2. *The Management Handbook for UN Field Missions*, edited by Adam C. Smith and Arthur Boutellis, 2012.
3. *And Africa Will Shine Forth: A Statesman's Memoir*, Jean Ping, 2012.
4. "A Good Office? Twenty Years of UN Mediation in Myanmar," Anna Magnusson and Morten B. Pedersen, 2012.

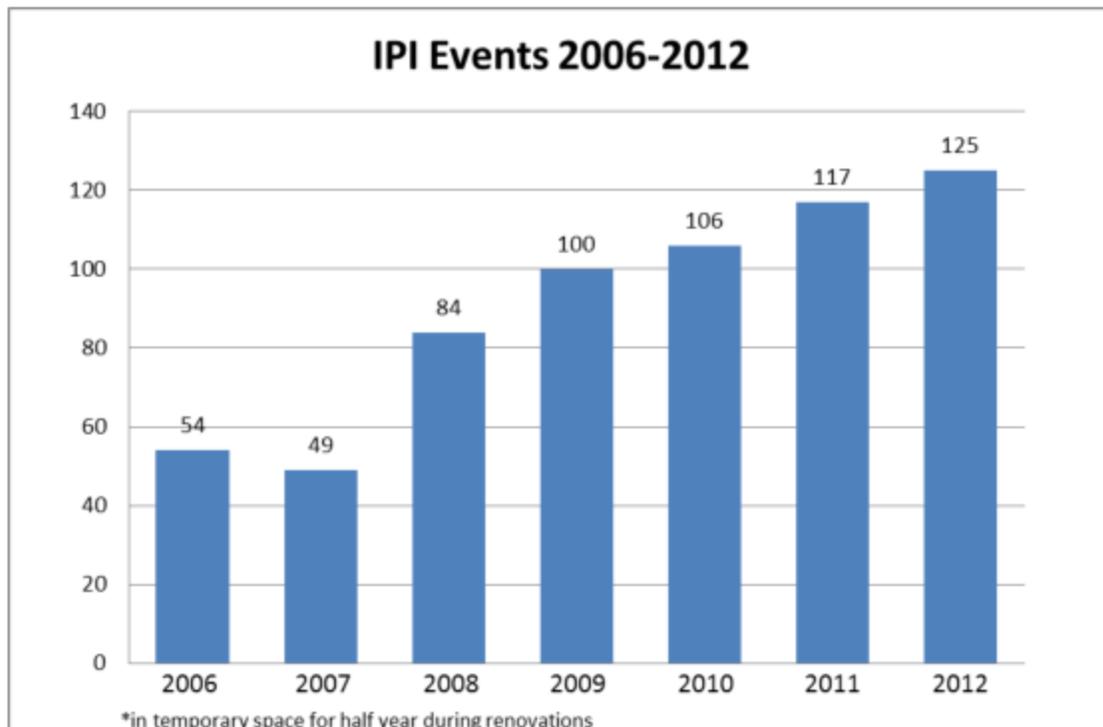
# Outreach

## Events

From 2006–2011, the number of events organized by IPI significantly increased from 54 events in 2006 to 117 events in 2011. The opening of IPI's Trygve Lie Center for Peace, Security & Development in 2008 and the establishment of the new IPI Vienna office in 2010 have contributed to this upward trend. In 2012, the demand for IPI's convening reached an all-time high with at least **125 events** organized in New York, Vienna, and other international locations.

IPI again prioritized broadening and extending its outreach beyond audiences in New York and Vienna. This has been achieved through the expansion of IPI's virtual audience by using webcasting capabilities to broadcast public events live and reach off-site audiences. An audience of over 6,000 people view IPI's events online, and IPI continues to raise its social media profile through the active and consistent use of Facebook and Twitter.

IPI launched **two new event series** in the fall of 2012. In September, IPI inaugurated the **Humanitarian Affairs Series**, which features resident and humanitarian coordinators. Building on IPI's previous activities to promote Resolution 1325, IPI's new **Women, Peace & Security Series** convenes women peacemakers and political leaders to discuss the role of women in peace processes and the relationship between conflict, peace, and gender.



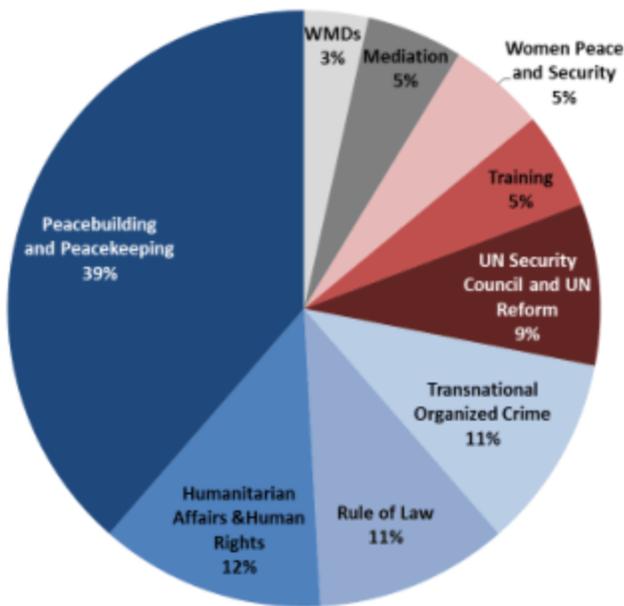
## Events by topic/region

The following charts take into account the 125 events IPI organized this year in **New York and Vienna**.

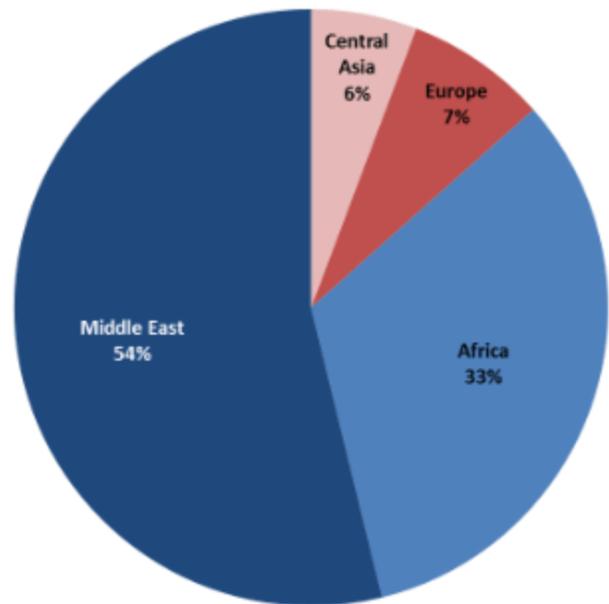
Fifty-nine events were tagged with a thematic topic and 54 events were tagged with a regional topic. Events with both a regional and a thematic focus are taken into account in both categories.

For events with a regional focus, the leading themes were Middle East and Africa, followed by Europe and Central Asia. IPI's activities on Europe and Central Asia have increased with the opening of IPI's Vienna office.

For events with a thematic focus, the leading themes were peacebuilding and peacekeeping, and humanitarian affairs and human rights.



Events by Theme



Events by Region

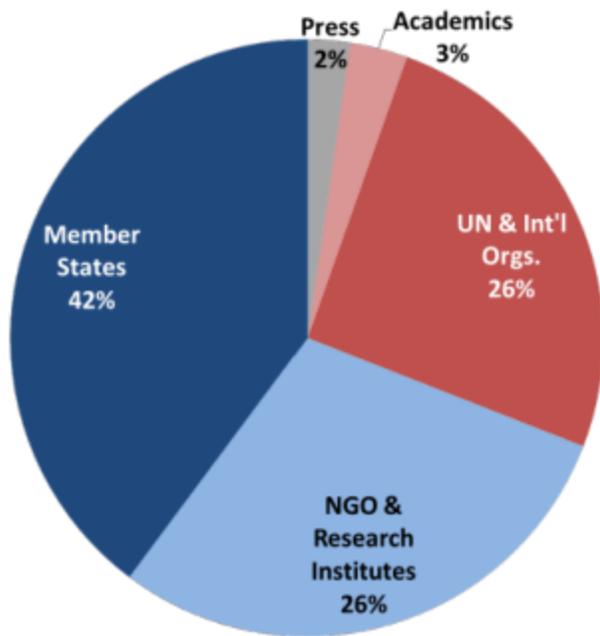
## Participation at IPI Events

The analysis of attendance at IPI's events takes into account participants who register at New York-based events only.

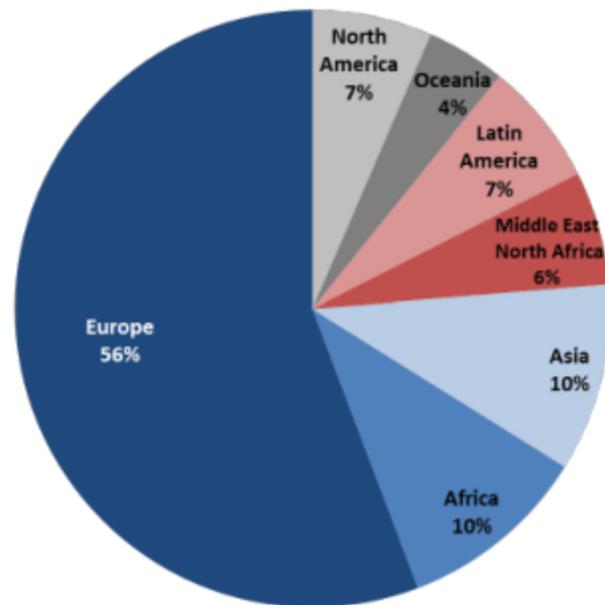
IPI holds more than 100 events per year in New York. Approximately **4,000 participants** attended IPI events in 2012.

In line with IPI's mission to facilitate dialogue between delegations at the UN, records illustrate that **member states** are IPI's largest constituency:

- Delegates from **member states** account for **42%** of total participation in all events.
- Representatives from **NGOs, research institutes, and academia** comprise **26%** of the total participation.
- Officials from the **United Nations and international organizations** comprise **26%** of the total participation.



2012 Attendance at IPI NY Events by Sector



2012 Attendance of Member States by Region

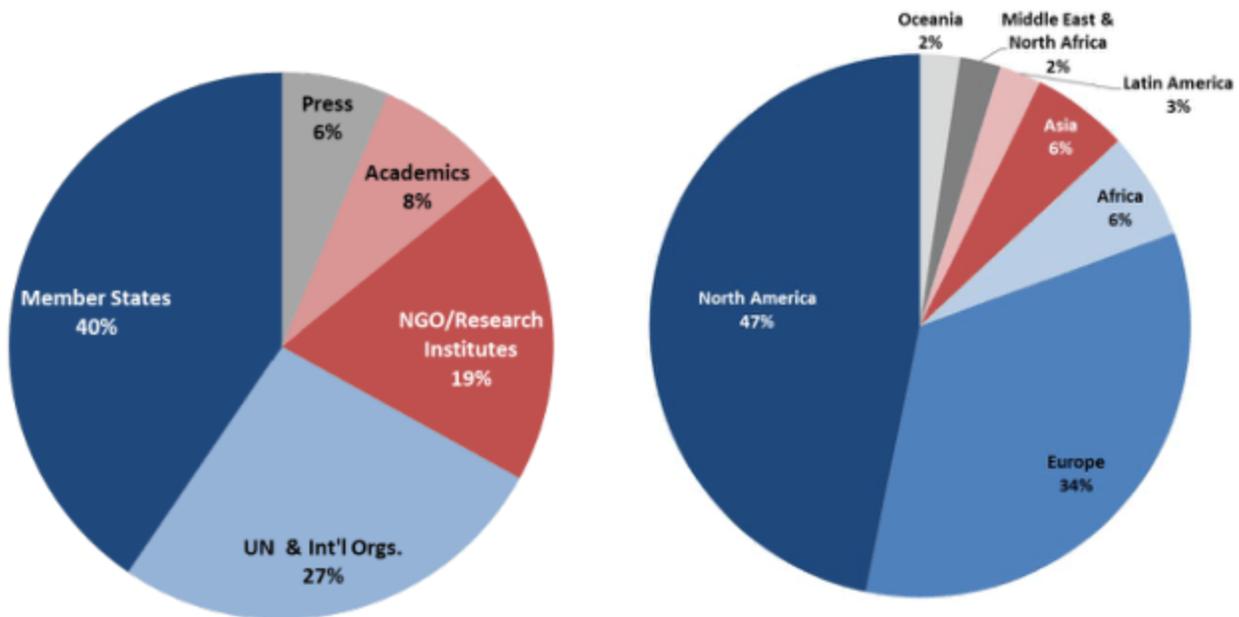
## IPI Publications

IPI has made efforts to reach a broader and more diversified group through **wider electronic disseminations of IPI publications**. In 2012, the electronic dissemination of publications tripled to reach **5,275 unique contacts in 139 countries**.

In 2012, recipients in **North America** received the largest number of electronic publications at 47%, followed by contacts in **Europe** (34%).

Publications were also sent to Algeria, Argentina, Bangladesh, Brazil, Chile, China, Egypt, Ethiopia, Ghana, India, Indonesia, Jordan, Kenya, Lebanon, Liberia, Nepal, Nigeria, Pakistan, South Africa, Sri Lanka, Sudan, and Tanzania, reflecting growing ties with the Global South.

While emphasizing electronic disseminations, IPI continues to send hard copies of select publications to specific groups. Delegates from **member states receive the bulk of hard copies (68%)**, consistent with the fact that they are IPI's core constituency.



Recipients of Electronic Publications by Sector in 2012

Recipients of Electronic Publications by Region in 2012

## New IPI Meeting Briefs Offer Timely Insights

To amplify the impact of its meetings and events, IPI introduced a new product for its constituents in September 2012. Key insights and policy recommendations from selected meetings are now synthesized in a concise **meeting brief**, punctually sent out by email to all IPI contacts in the days after the event. As a result, meeting outcomes now reach a wider audience in a timely fashion. The accessible style and delivery of the brief aims to help policymakers, diplomats, experts, and practitioners make more informed decisions on pressing issues in international affairs.

In its pilot phase from mid-September until the end of October, IPI sent 11 meeting briefs to an average of 4,782 unique contacts. Readers have contacted IPI to give positive feedback on these “punctual analyses” that are “very useful” and “timely.”

Meeting Brief	Date
1. Peace and Security Threats in the Sahel-Sahara: Assessing the Response, Devising the Way Forward	September 12
2. Diaries of the Syrian Revolution: A Talk with Syrian Author Samar Yazbek	September 20
3. Voices from the Field: Protecting Children from Conflict and Strengthening Accountability of Armed Actors	September 27
4. Burundi's Strategy for Poverty Reduction & Peacebuilding	October 10
5. Empowering Women in Postconflict Justice	October 11
6. Migrants in Times of Crisis: An Emerging Protection Challenge	October 15
7. The Syrian Uprising: A Historic Juncture	October 16
8. Accelerating Progress for Women, Peace & Security: Civil Society Participation in Nepal and the Great Lakes Region of Africa	October 19
9. Somalia After the Transition: What Next?,	October 23
10. Mozambique 20 Years After the Peace Agreement: Challenges and Opportunities	October 25
11. Strengthening Rule of Law in Crisis-Affected Contexts: Experiences from DRC and Côte d'Ivoire	October 26

## IPI Website and The *Global Observatory*

IPI has made efforts to increase its web presence through the dedicated IPI website and the creation of the *Global Observatory* (GO), launched in September 2011.

The number of visits to both sites increased from **103,595** in 2010 to **184,916** in 2012.



### I. IPI Website ([www.ipinst.org](http://www.ipinst.org))

For a period of 12 months, from January 2012 to December 2012, IPI's website received **130,119 visits from 192 countries** with a total of **359,028 page views**. Overall, traffic to IPI's website continues to increase.

The top five countries that visit IPI's website are the United States (56,882 visits), United Kingdom (8,840 visits), Austria (5,028 visits), Canada (4,213 visits), and Germany (3,616 visits). Content from the website has been translated into **139 languages**.

People from **122 ODA Countries** have visited the IPI website, viewing a total of **20,847 pages**. This includes viewers from India, Kenya, Pakistan, Egypt, and Nigeria.

#### Most Visited Program Pages

1. Providing for Peacekeeping (1,717)
2. Africa (594)
3. Middle East (456)
4. New York Seminar (429)
5. Coping with Crisis: Compliance with Security Council Resolutions (364)

### **Most Visited Publications**

1. The Management Handbook for UN Field Missions (2012) (2,663)
2. The UN Security Council and the Responsibility to Protect: Policy Process and Practice (2011) (956)
3. Broadening the Base of United Nations Troop and Police Contributing Countries (2012) (856)
4. Aid Effectiveness in Fragile States: Lessons from the First Generation of Transition Compacts (2012) (821)
5. Organized Crime, Conflict, and Fragility: A New Approach (2012) (811)

### **Most Visited Events Pages (Visits)**

1. The Impact of the Uprisings: IPI Vienna Seminar 2012 – May 2012 (469)
2. Preventing Conflicts in Africa: The Role of Early Warning and Response Systems – April 2012 (296)
3. Preventive Diplomacy: What Works and What Doesn't – December 2011 (254)
4. Mousavian: Do Not Deny Iran's Legitimate Rights – June 2012 (249)
5. Former Girl Solider: Kony, LRA Atrocities – "Pure Evil" – June 2012 (237)

## **II. The Global Observatory ([www.theglobalobservatory.org](http://www.theglobalobservatory.org))**

The *Global Observatory* (GO) website, launched in September 2011, provides daily expert analysis on peace and security issues, interviews with leading policymakers, interactive maps, and more. From January 2012 to December 2012, the GO received **54,797 visits from 185 countries** with a total of **96,510 page views**.

The top five countries that visit the GO are the United States (24,034 visits), United Kingdom (2,790 visits), Switzerland (2,318), Australia (2,009), and Germany (1,755). Content from the GO has been translated into **107 languages**.

People from **114 ODA Countries** have visited the GO website, viewing a total of **8,091 pages**. This includes viewers from India, Kenya, Nigeria, Pakistan, and Egypt.

### **Most Visited Sections**

1. Analysis (41,520)
2. Interviews (16,176)

### **Most Popular Articles**

1. IPI's Top 20 Issues to Watch in 2012: The Regions – January 4, 2012 (2,061)
2. Northern Mali: Key is Strengthening Bamako; ECOWAS Plan Harbors Risks – September 14, 2012 (1,314)
3. Boko Haram: Interview with Dr. Comfort Ero, International Crisis Group – February 1, 2012 (1,238)
4. IPI's Top 10 Issues to Watch in 2012: The Multilateral Arena – December 21, 2011 (1,122)

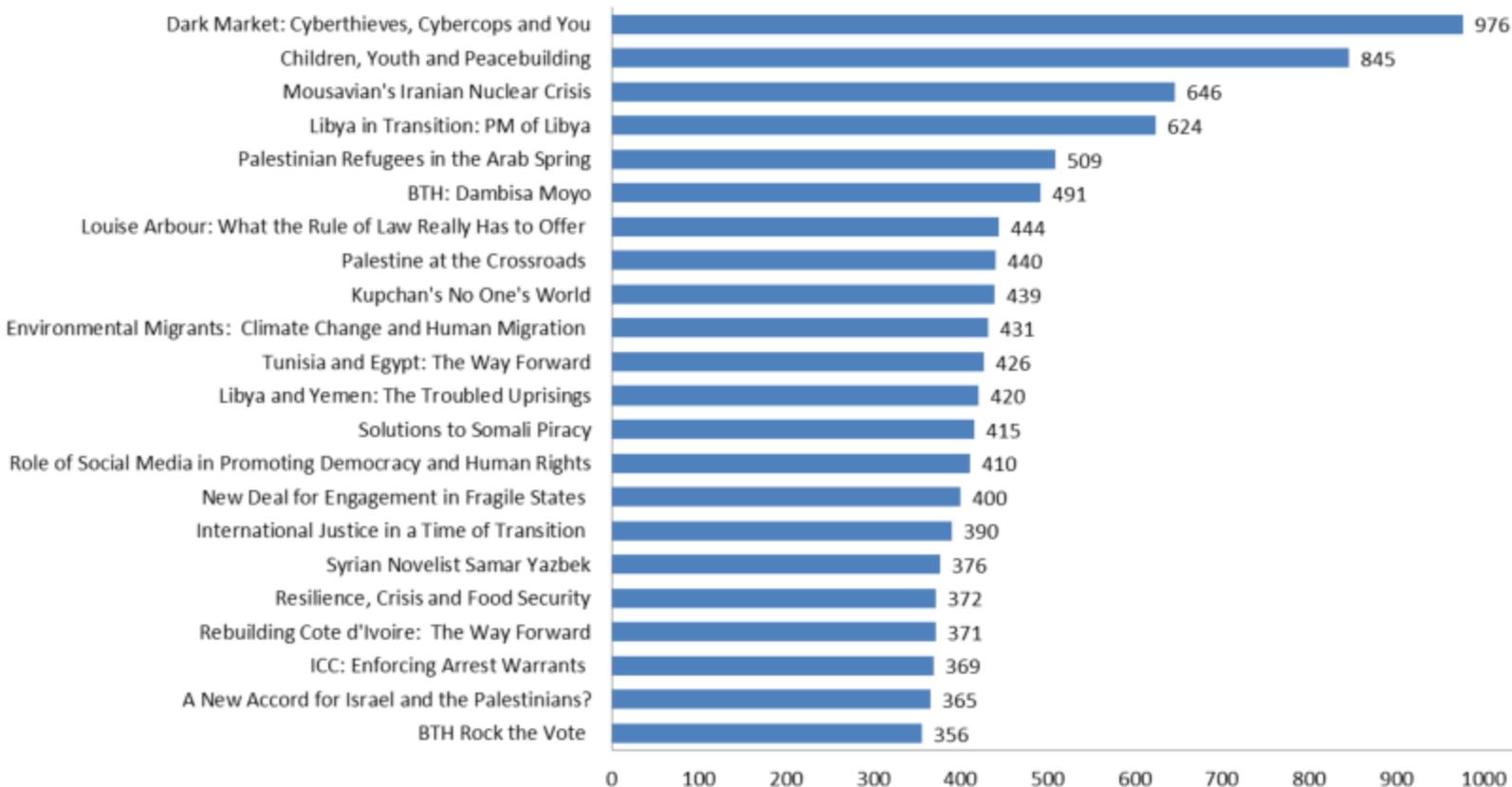
5. Key Global Events to Watch in September – August 31, 2012 (803)
6. The UN Needs a New Agenda for Peace – March 20, 2012 (734)
7. The UN Conference on an Arms Trade Treaty: No Treaty... Yet? – August 16, 2012 (718)
8. Catching Up with Transnational Organized Crime: Time for New Thinking – April 27, 2012 (702)
9. ECOWAS and the Recent Coups in West Africa: Which Way Forward – May 8, 2012 (675)
10. A UN Peacekeeping Blacklist? – January 26, 2012 (557)

## IPI Webcasting

The new webcasting system, launched in September 2011, allows IPI to broadcast events in real-time on IPI's website ([www.ipinst.org](http://www.ipinst.org)). Additionally, IPI posts the recorded event videos on YouTube, allowing viewers to share these videos on their own websites or social media outlets.

Between September 1, 2011, and December 31, IPI broadcasted **75 public affairs events**; 23 events were broadcasted between September–December 2012. These webcasts were viewed a total of **2,434 times live** and **19,813 times via recorded video** on UStream and YouTube.

### Top Event Views (Live & Recorded)



## Annex I: Events

The following list is comprised of events that took place during January–December 2012. Events held at IPI's Vienna office are listed separately. When possible and applicable, IPI seeks a cost-sharing arrangement with event co-organizers.

### Ministerial-Level Working Meeting (6)

1. March 12  
**From Activism to Accountability**  
Co-organized with the Permanent Mission of the United Kingdom to the United Nations
2. June 24  
**Fourth informal ministerial dinner in Luxembourg on the Middle East**  
Co-organized with the Foreign Ministers of Luxembourg and United Arab Emirates
3. September 24  
**Seventh informal ministerial working dinner in New York on the Middle East**  
Co-organized with the Foreign Ministers of Luxembourg and United Arab Emirates
4. September 26  
**The Future of Internet Governance: Freedom, Security and Development**  
Featuring the Foreign Minister of Sweden and co-organized with the Permanent Mission of Sweden to the United Nations
5. September 27  
**Fifth Annual Trygve Lie Symposium on Fundamental Freedoms  
States in Transition: Ensuring Equal Rights and Participation for All**  
Co-organized with the Foreign Minister of Norway
6. September 28  
**Mediation in the Mediterranean: Practice and Challenges**  
Co-organized with the Permanent Missions of Spain and Morocco to the United Nations

### High-Level Meetings (7)

1. January 20  
**Justice and Peace: The role of the ICC**  
A working breakfast featuring Luis Moreno-Ocampo, International Criminal Court Prosecutor
2. January 25  
**Power Struggle over Afghanistan**  
Featuring Kai Eide, Former Special Representative of the Secretary-General for Afghanistan
3. February 24  
**The UN and the New International Security Order**  
A working breakfast featuring Adam Daniel Rotfeld, Former Minister of Foreign Affairs of Poland, co-organized with the Permanent Mission of the Republic of Poland

4. March 14  
**The Role of the Organisation of Islamic Cooperation (OIC) in a Time of Transition**  
 A working breakfast featuring Ekmeleddin İhsanoğlu, Secretary-General of the OIC
5. March 26  
**Palestine at the Crossroads and in Context**  
 A working dinner featuring Hanan Ashrawi, Executive Committee Member of the Palestine Liberation Organization and Member of the Palestinian Legislative Council
6. May 24  
**Elections in Egypt**  
 A working breakfast featuring Sameh Shoukry, Ambassador of Egypt to the US
7. July 9  
**A welcome dinner for the new Deputy Secretary-General of the United Nations**  
 Featuring Jan Eliasson, Deputy Secretary-General of the United Nations

### **African Leaders Series (1)**

1. September 26  
**Consolidating a Future in Peace**  
 Featuring the Honorable Ellen Johnson Sirleaf, President of Liberia

### **Events Held Outside of New York (2)**

1. May 26–27  
**The Middle East and North Africa: New Political Realities**  
 Istanbul, Turkey  
 United Nations Security Council Retreat, co-organized with the Government of Turkey
2. October 24–25  
**Being a Peacekeeper Regional Roundtable: Enhancing European Military and Police Contributions to UN Peacekeeping**  
 Berlin, Germany  
 Co-organized with the Pearson Centre and the Center for International Peace Operations (ZIF), with the support of the French Ministry of Defense and the Federal Foreign Ministry of Germany

### **Retreats (1)**

1. June 14–15  
**IPI Donor Retreat**  
**New Priorities for Multilateral Cooperation: The Middle East, Africa, and Beyond**  
 Greentree, Manhasset, NY

### **Policy Fora (21)**

1. January 18  
**Settling International Disputes: Lessons from the Past, Challenges for the Future**  
 Co-organized with the Permanent Missions of Finland and Indonesia to the United Nations

2. January 20  
**Justice and Peace: The Role of the ICC**
3. March 20  
**Monitoring International Arms Transfers: Recent Trends**  
Co-organized with the Stockholm International Peace Research Institute (SIPRI)
4. March 21  
**The Human Rights Crisis in Syria**
5. March 28  
**International Justice in a Time of Transition**  
Co-organized with the Ministry of Foreign Affairs of the Netherlands and the City of The Hague
6. April 11  
**At Any Price? Negotiating Humanitarian Access to Crisis Zones**  
Co-organized with Médecins Sans Frontières (MSF)
7. April 18  
**Implementing the “New Deal for Engagement in Fragile States”** - A conversation with the g7+
8. April 30  
**Viruses, Bots, and Logic Bombs: Defining the International Cyber Threat**
9. May 8  
**Peacekeeping in Africa: African Union–European Union–United Nations Cooperation**
10. May 10  
**Nepal in Transition**  
Co-organized with the Center on International Cooperation (CIC) at New York University
11. May 17  
**ICC Prosecutor Luis Moreno-Ocampo: Challenges for the ICC over the Next 10 Years—  
Enforcing Arrest Warrants**
12. May 23  
**Resilience, Crisis, and Food Security: A Path to Stability?**  
Co-organized with the World Food Programme
13. May 24  
**South-South Cooperation for the Provision of Civilian Expertise in Post-Conflict Settings**  
Co-organized with the United Nations Civilian Capacities Project
14. May 31  
**The State of the World's Refugees**  
Co-organized with the Permanent Mission of Sweden to the United Nations
15. June 5

**Beyond Kony 2012—Protecting Children from the Lord's Resistance Army (LRA)**

Co-organized with the UN Office of the SRSG for Children and Armed Conflict and the Permanent Mission of Germany to the United Nations

16. June 26

**Innovations in the Rule of Law**

Co-organized with the World Justice Project and the Hague Institute for the Internationalization of Law (HiIL)

17. September 6

**Call for Resolution: Children, Youth, and Peace Building**

Co-organized with Save the Children Norway and the Permanent Mission of Norway to the UN

18. September 14

**The Istanbul Process on Regional Security and Cooperation for a Secure and Stable Afghanistan**

Co-organized with the Permanent Missions of Afghanistan and Turkey to the United Nations

19. October 10

**Combating Piracy: Experiences in the Gulf of Guinea, Horn of Africa, and Southeast Asia**

Co-organized with the Permanent Missions of Australia and Benin to the United Nations

20. October 25

**Strengthening the Rule of Law in Crisis-Affected Contexts: Experiences from DRC and Côte d'Ivoire**

Co-organized with the UNDP and the UN Department of Peacekeeping Operations

21. November 7

**Making Rights Real: The Challenges and Rewards of International Human Rights Work on the Ground**

Co-organized with the Permanent Mission of Sweden to the United Nations and the Office of the High Commissioner for Human Rights

**Expert Roundtable Discussions, Workshops, and Conferences (24)**

1. January 12

**Enhancing Governance and Statebuilding in Fragile States: From Policy to Practice**

Co-organized with the United Nations Development Programme

2. February 7-8

**International Law Enforcement Cooperation: From Brainstorming to an International Initiative**

3. February 13

**The National Politics of Peacekeeping Contributions**

Co-organized with the United Nations Department of Peacekeeping Operations

4. March 22

**UN Transitions: Mission Drawdown or Withdrawal**

Co-organized with the Permanent Mission of the United Kingdom to the UN, United Nations Department of Peacekeeping Operations, and United Nations Department of Field Support

5. April 13  
**PBC Transitions and Options for Engagement**  
Co-organized with the United Nations Peace Building Support Office
6. April 20  
**The Future Role of the UN in a Changing World: What Kind of UN Do We Want and Need?**  
Co-organized with the Ministry of Foreign Affairs of Norway
7. April 27  
**Preventing Conflicts in Africa: Operationalizing and Coordinating Early Warning Systems and Response**  
Co-sponsored by the Permanent Missions of South Africa and Azerbaijan to the United Nations
8. May 21  
**The Rule of Law and Sustainable Human Development: Sharing Experiences of Building National Capacity**  
Co-organized with UNDP and the International Development Law Organization; co-sponsored by the Permanent Missions of Bangladesh and Turkey to the United Nations
9. June 6  
**The International Expert Forum (IEF)**  
**Mitigating the Consequences of Violent Conflict: What Works and What Does Not?**  
Co-organized with the Folke Bernadotte Academy, the Social Science Research Council, and the SecDev Group
10. June 13  
**Workshop: Brainstorming on the United Nations**  
Co-organized with the Change Implementation Team of the United Nations
11. June 13  
**Protection of Civilians in Peacekeeping Operations: Capacity Building and Transitions**  
Co-organized with the Permanent Missions of Australia and Uruguay to the United Nations
12. June 14  
**Sudan and South Sudan: The Uncertain Future**  
Featuring Professor Mohamed Ibrahim Khalil, Chairman of the 2011 Southern Sudan Referendum Commission and former Minister of Justice of Sudan
13. June 18  
**Citizenship and Conflict in Africa: Preventing Conflict, Building Nations**  
Co-organized with the Open Society Justice Initiative
14. June 25  
**IPI–Pearson Peacekeeping Centre “Being a Peacekeeper” Series**  
Co-organized with the French Ministry of Defense and the UN Department of Peacekeeping Operations

15. August 6  
**Understanding the Syrian Puzzle: A conversation with Father Paolo Dall'Oglio**
16. September 7  
**Peace and Security Threats in the Sahel-Sahara Region: Assessing the Response, Devising the Way Forward**  
Co-organized with the Permanent Mission of Luxembourg to the UN and the African Union
17. September 17  
**Voices from the Field: Protecting Children From Conflict And Strengthening Accountability of Armed Actors**  
Co-organized with Watchlist on Children and Armed Conflict
18. October 2  
**Poverty Reduction and Peacebuilding: Burundi's Strategy**  
Featuring Laurent Kavakure, Minister of Foreign Affairs of Burundi, co-organized with the Permanent Missions of Burundi and of Switzerland to the United Nations
19. October 9  
**Migration in Crisis Situations**  
Co-organized with the International Organization for Migration (IOM)
20. October 12  
**The Current UN Moment? A Conversation with UN Deputy Secretary-General**  
Featuring Jan Eliasson, UN Deputy Secretary-General
21. October 19  
**Somalia After the Transition: What's Next?**
22. October 23  
**Mozambique Twenty Years After the Peace Agreement: Challenges and Opportunities**
23. November 8  
**The Relationship Between the ICC and the Security Council: Challenges and Opportunities**  
Featuring ICC Prosecutor Fatou Bensouda, co-organized with the Permanent Mission of Liechtenstein to the United Nations
24. November 19  
**In Pursuit of Peace and Security: The Role of Special Representatives of the UN Secretary-General and their Relationship with the UN Security Council**

#### **SRSR Series (6)**

1. January 26  
**Afghanistan: An Insider's Assessment**  
Featuring Kai Eide, Former Special Representative of the Secretary-General for Afghanistan
2. March 13

### **Lessons Learned from UNMIL**

Featuring Ellen Margrethe Løj, Former Special Representative of the Secretary-General for Liberia

3. July 16  
**The United Nations Office in Burundi (BNUB)**  
Featuring Karin Landgren, Outgoing Special Representative of the Secretary-General for the United Nations Office in Burundi (BNUB)
4. July 19  
**The United Nations and Libya**  
Featuring Ian Martin, Special Representative of the Secretary-General for Libya and Head of the United Nations Support Mission in Libya (UNSMIL)
5. July 25  
**A Farewell Conversation**  
Featuring Radhika Coomaraswamy, Special Representative of the UN Secretary-General for Children and Armed Conflict, co-organized with the Permanent Mission of Belgium to the UN
6. November 27  
**The United Nations and Iraq**  
Featuring Martin Kobler, Special Representative of the Secretary-General for Iraq

### **Speaker Series (11)**

1. February 24  
**The UN and the New International Security Order**  
Featuring Adam Rotfeld, former Foreign Minister of Poland and Commissioner of the Euro-Atlantic Security Initiative Commission, co-organized with the Mission of Poland to the UN
2. February 24  
**IAEA's Support to Economic Development**  
Featuring Kwaku Aning, IAEA Deputy Director General for Technical Cooperation  
Co-organized with the International Atomic Energy Agency
3. March 7  
**Libya in Transition**  
Featuring Dr. Abdurrahim El-Keib, Prime Minister of Libya
4. March 14  
**The Role of the Organisation of Islamic Cooperation (OIC) in a Time of Transition**  
Featuring Ekmeleddin İhsanoğlu, Secretary-General of the OIC
5. March 26  
**Palestine at the Crossroads and in Context**  
Featuring Hanan Ashrawi, Executive Committee Member of the Palestine Liberation Organization (PLO) and a Member of the Palestinian Legislative Council
6. April 26  
**Twenty Years After Bosnia: Lessons for Today**

Featuring Swanee Hunt, Chair of the Institute for Inclusive Security  
Co-organized with UNDP and the Institute for Inclusive Security

7. May 7  
**What the Rule of Law Really Has to Offer**  
Featuring Louise Arbour, President of the International Crisis Group and former Chief Prosecutor for the International Criminal Tribunals for the former Yugoslavia and for Rwanda
8. June 27  
**Nuclear Security—Why it matters**  
Featuring Khammar Mrabit, Director of the Nuclear Security Office of the IAEA
9. September 27  
**Featuring Mohammad Yousef al-Magariaf, President of the General National Congress of Libya**
10. September 27  
**Clean and Green: Renewable Energy, Security, and Development**  
Featuring Sultan Ahmed Al Jaber, CEO of Masdar, UAE Special Envoy for Energy & Climate Change
11. October 22  
**Iran and Human Rights**  
Featuring Ahmed Shaheed, UN Special Rapporteur on the Situation of Human Rights in Iran

### **Beyond the Headlines (7)**

1. January 10  
**Featuring Misha Glenny, author of *DarkMarket: Cyberthieves, Cybercops and You***
2. March 19  
**Featuring Karl E. Meyer and Shareen Blair Brysac, authors of *Pax Ethnica: Where and How Diversity Succeeds***
3. April 11  
**Featuring Charles Kupchan, author of *No One's World***
4. May 21  
**Featuring Imam Feisal Abdul Rauf, author of *Moving the Mountain: Beyond Ground Zero to a New Vision of Islam in America***
5. June 26  
**Featuring Hossein Mousavian, author of *The Iranian Nuclear Crisis, A Memoir***
6. September 10  
**Featuring Dambisa Moyo, author of *Winner Takes All: China's Race for Resources and What It Means for the World***
7. November 15  
**Featuring David Lesch, author of *The Fall of the House of Assad***

### **Arab Intellectuals Series (4)**

1. June 21  
**The Yemeni Model and Its Relevance to Syria**  
Featuring Jamal Benomar, UN Special Representative of the Secretary-General for Yemen
2. September 13  
**Featuring Samar Yazbek, author of *A Woman in the Crossfire: Diaries of the Syrian Revolution***
3. October 11  
**The Syrian Uprising: A Historic Juncture**  
Featuring Bassma Kodmani, former spokesperson of the Syrian National Council
4. December 13  
**Featuring Abdul-Kareem al-Eriany, Head of the Yemeni National Dialogue Committee**

### **Humanitarian Affairs Series (2)**

1. September 11  
**Afghanistan: The Humanitarian Challenges Ahead**  
Featuring Michael Keating, Deputy Special Representative for Afghanistan, Resident Coordinator, and Humanitarian Coordinator
2. October 1  
**The Sahel: A Deepening Crisis and Its Humanitarian Consequences**  
Featuring David Gressly, Regional Humanitarian Coordinator for the Sahel

### **Women, Peace & Security Series (2)**

1. October 10  
**Empowering Women in Postconflict Justice**  
Co-organized with UN Women and the United Nations Development Programme
2. October 18  
**Accelerating Progress for Women, Peace, and Security—Models of Civil Society Participation in Nepal and the Great Lakes Region**  
Co-organized with CARE International

### **Training (2)**

1. April 18–20  
**17<sup>th</sup> Annual New York Seminar**  
**Managing Transitions in the Arab World**  
West Point, NY
2. July 16–20  
**IPI's Summer Training Course in Diplomacy, Negotiation and Conflict Resolution**  
Greentree, Long Island, NY

## Events in Vienna: January 1–December 31, 2012

### Seminars (2)

1. May 23–24  
**The 42nd IPI Vienna Seminar**  
**The Uprisings: The Future of North Africa and the Middle East**  
Co-organized with the Austrian Federal Ministry for European and Foreign Affairs and the Austrian Federal Ministry of Defense and Sports
2. August 26–28  
**Arab Spring: A Revolution of Expectations: IPI at the Political Symposium of the European Forum Alpbach (in Tyrol, Austria)**

### Book Launch (1)

1. June 26  
***Spotting the Spoilers: A Guide to Analyzing Organized Crime in Fragile States***  
by Mark Shaw (of STATT Consulting) and Walter Kemp (Director for Europe and Central Asia, IPI Vienna). *This publication is part of IPI's Peace without Crime project.*

### Expert Roundtable Discussions, Workshops, and Conferences (4)

1. May 25  
**Regional Solutions for Displacement: Lessons Learned from the Western Balkans**  
*Co-organized by Switzerland and UNHCR*
2. June 20–21  
**Strategic Forecasting: Process and Policy**  
*Co-organized with the Austrian Federal Ministry of Defense and Sports.*
3. September 18  
**Lessons learned from confidence-building measures (CBMs)**  
*Launch of a new OSCE guide on non-military CBMs*
4. November 22  
**The UN Security Council from a Russian Perspective**

## **Annex II: *Global Observatory* Articles, Interviews, and More**

- "IPI's Top 20 Issues to Watch in 2012: The Regions," by Francesco Mancini, January 4, 2012.
- "Heeding Havel's Message," by Walter Kemp, January 5, 2012.
- "In Afghanistan, No Peace in Sight for 2012, but Steps are Possible," by Maureen Quinn, January 6, 2012
- "Interview with Bernd Beber, Scholar on International Conflict and Mediation," by Francesco Mancini, January 9, 2012
- "Will a New Transdniestrian Leader Make a Difference?," by Claus Neukirch, January 10, 2012
- "Should Emerging Arab Regimes Look to Turkey as a Model?," by Abdullah Alsaïdi, January 11, 2012
- "North Korea: Open for Business?," by Stephanie Kleine-Ahlbrandt, January 13, 2012
- "Cyber Crime is Worse than You Think: 2012 International Conference on Cyber Security," by Chris Perry, January 17, 2012
- "Reform in Myanmar: Too Good to be True?," by Till Papenfuss, January 20, 2012
- "Where China Meets India: Burma and the New Crossroads of Asia," by Till Papenfuss, January 23, 2012
- "Interview with Luis Moreno-Ocampo, Chief Prosecutor of the International Criminal Court," by Till Papenfuss, January 25, 2012
- "A UN Peacekeeping Blacklist?," by Arthur Boutellis and Adam Smith, January 26, 2012
- "Interview with Kai Eide, Former SRSG for Afghanistan," by Maureen Quinn, January 27, 2012
- "Russia Critical Factor in UN Pressure on Syria," by Eli Williams, January 30, 2012
- "New UNDP Report: Governance for Peace: Securing the Social Contract," by Vanessa Wyeth, January 31, 2012
- "Boko Haram: Interview with Comfort Ero, International Crisis Group," by Ann Wright, February 1, 2012
- "Stalemate During African Union's Leadership Elections Could Weaken It," by Mireille Affa'a-Mindzie, February 2, 2012
- "Key Global Events in February," by Francesco Mancini, February 3, 2012
- "Will There Be a UN Counterterrorism Czar?," by James Cockayne, February 6, 2012
- "Is There a Russian 'Spring' Coming?," by David Muckenhuber , February 7, 2012
- "One Year Later, Egypt's Future Remains Uncertain," by Eli Williams, February 8, 2012
- "Turkmenistan: Predictable Election, Unpredictable Future," by David Muckenhuber, February 9, 2012
- "Deciphering a Looming Humanitarian Crisis in the Sahel," by Jérémie Labbé, February 10, 2012
- "Interview with Misha Glenny, Cybercrime Expert," by Warren Hoge, February 13, 2012

"With New Efforts, International Community Tries Again with Somalia," by John Hirsch, February 14, 2012

"Net Insecurity Puts Physical Infrastructure at Risk," by Chris Perry, February 15, 2012

"Under Construction: The European Security Community," by Walter Kemp, February 16, 2012

"Syria: The Humanitarian Conundrum," by Jérémie Labbé, February 17, 2012

"Multilateral Treatment for Afghanistan's Drug Problem," by Walter Kemp, February 21, 2012

"Recent Intertribal Conflicts in South Sudan Bring Challenges for Peacekeepers," by Bianca Selway, February 22, 2012

"Opposition Wins in Kuwait Elections," by Nora al-Roumi, February 23, 2012

"Oil Problem Could Inflamm Tensions in Sudan," by Bianca Selway, February 24, 2012

"What We're Reading," by Jill Stoddard, February 27, 2012

"Interview with Dr. Kwaku Aning, International Atomic Energy Agency," by Pim Valdre, February 28, 2012

"London Conference on Somalia: New Roadmap, Old Concerns," by John Hirsch, February 29, 2012

"Wael Ghonim, Mastermind of Egypt Protests, Recounts Revolution 2.0," by Jose Vericat, March 1, 2012

"Key Global Events to Watch in March," by Francesco Mancini, March 2, 2012

"As Crime in West Africa Spreads, Response Requires Regional Cooperation," by Walter Kemp, March 5, 2012

"Wada Khanfar, Former Al Jazeera Head, Discusses Iran, the Arab Uprisings," by Nur Laiq, March 6, 2012

"Tunisia After the Uprising: Measuring the Economic Costs," by Youssef Mahmoud and Jose Vericat, March 7, 2012

"Why Algeria has been Immune to the Arab Spring," by Narrimane Benakcha, March 9, 2012

"Senegal's Presidential Election: Democracy at a Crossroads," by Mireille Affa'a-Mindzie, March 12, 2012

"Interview with Ellen Margrethe Løj, Former SRSG for Liberia and Head of UNMIL," by Arthur Boutellis and Vanessa Wyeth, March 13, 2012

"Interview with Nora Younis, Human Rights Activist and Journalist from Egypt," by Warren Hoge, March 14, 2012

"Interview with Interview with Ekmeleddin İhsanoğlu, Secretary-General of the Organisation of Islamic Cooperation," by Warren Hoge, March 15, 2012

"Why the UN is Not a Threat to Internet Freedom," by Chris Perry, March 16, 2012

"Reconciling the Past, Cooperating for the Future: A Conversation with Adam Daniel Rotfeld," by Walter Kemp, March 19, 2012

"The UN Needs a New Agenda for Peace," by Francesco Mancini, March 20, 2012

"The Test for a UN 'Light Footprint' in Libya," by Arthur Boutellis, March 21, 2012

"Interview with Paulo Sergio Pinheiro, Chair of UN's Syria Human Rights Commission," by Warren Hoge, March 22, 2012

"Change of Guard at Pakistan's ISI: Some Implications," by Iftekhar Ahmed Chowdhury, March 23, 2012

"Spotting the Spoilers: Assessing the Threat of Organized Crime," by Walter Kemp, March 26, 2012

"Interview with Salwa Bugaighis, Libyan Human Rights Lawyer," by Warren Hoge, March 27, 2012

"Kony 2012 – Whose Social Networking?" by Rachel Locke, March 28, 2012

"Interview with Paul Holtom, Director of the Arms Transfers Program at SIPRI," by Maureen Quinn, March 29, 2012

"Interview with Dr. Hanan Ashrawi, Executive Committee Member," by Maureen Quinn, March 30, 2012

"Key Global Events to Watch in April," by Francesco Mancini, April 2, 2012

"Arab Summit, Somber and Curt, Reflects State of Arab Region," by Abdullah Alsaïdi, April 3, 2012

"All the Missing Souls: A Review," by Till Papenfuss, April 4, 2012

"Jürg Eglin, Regional Head of Red Cross, Discusses Humanitarian Situation in Mali and the Sahel," by Jérémie Labbé, April 5, 2012

"Review: Ten Lessons from the Arab Revolution," by Jose Vericat, April 6, 2012

"As Big Issues Loom, ASEAN Summit has Limited Outcomes," by Till Papenfuss, April 10, 2012

"Pakistan's Balchistan Insurgency Requires Political, Not Military, Solution," by Muneeb Ansari, April 11, 2012

"Sophie Delaunay, Executive Director of MSF USA, Discusses Dilemmas of Humanitarian Action," by Jérémie Labbé, April 12, 2012

"Sixth Summit of the Americas: What Are They Really Talking About?" by Adam Lupel, April 13, 2012

"Regulating the Rise of Drones," by Ann Wright, April 16, 2012

"Review: The People's Peace—How Public Opinion Polls Can Build Better Peace," by Walter Kemp, April 17, 2012

"Interview with Colum Lynch, UN Correspondent for the Washington Post and FP Blogger," by Warren Hoge, April 19, 2012

"The Road to Rio: What Kind of World Do We Want to Live In?," by Helen Clark, April 20, 2012

"Interview with Emilia Pires, Chair of the g7+ Group of Fragile States," by Vanessa Wyeth, April 23, 2012

"Colin Kahl, Middle East Expert: What to Do About Iran," by Till Papenfuss, April 24, 2012

"The Crisis in Guinea-Bissau: In Search of a Sustainable Solution," by Mireille Affa'a-Mindzie, April 25, 2012

"Can a Post-Election Push for Security Sector Reform Work in the DRC?," by Arthur Boutellis, April 26, 2012

"Catching Up with Transnational Organized Crime: Time for New Thinking," by Peter Gastrow, April 27, 2012

"Interview with John Hirsch, Former US Ambassador to Sierra Leone, on Charles Taylor," by Till Papenfuss, April 30, 2012

"Key Global Events to Watch in May," by Francesco Mancini, May 1, 2012

"Interview with Swanee Hunt, Former Ambassador and Author of New Book on Bosnia," by Pim Valdre, May 02, 2012

"Nagorno-Karabakh: An Unacceptable Status Quo," by Walter Kemp, May 4, 2012

"Interview with Raghida Dergham, Columnist and Correspondent, Al-Hayat," by Warren Hoge, May 7, 2012

"ECOWAS and the Recent Coups in West Africa: Which Way Forward?," by Ayodele Akenroye, May 8, 2012

"Interview with Louise Arbour, President of ICG, on the Rule of Law," by Warren Hoge, May 9, 2012

"Afghanistan: Political Dialogue in the Shadow of Violence and Insecurity," by Maureen Quinn, May 10, 2012

"Interview with Ian Martin, SRSG and Head of the UN Support Mission in Libya," by Francesco Mancini, May 11, 2012

"Update: African Elections 2012," by Mireille Affa'a-Mindzie, May 14, 2012

"Interview with Dr. Jagdish Bhagwati, Economist and Professor at Columbia University," by Vanessa Wyeth, May 16, 2012

"Interview with John Prendergast, Co-Founder Enough Project," by Till Papenfuss, May 18, 2012

"A Gulf Union? Not Yet," by Jose Vericat, May 21, 2012

"New Book by 'Ground Zero' Imam: Moderation in the Face of Extremism," by Marie O'Reilly, May 22, 2012

"Egypt's Elections – Voting About a Revolution," by Jose Vericat, May 24, 2012

"Syria: A UN Observer Mission Like No Other," by Arthur Boutellis, May 25, 2012

"Interview with Amer Daoudi, Regional Director for Sudan, World Food Programme," by Chris Perry, May 29, 2012

"Review: Liberation Square: Egyptians' Path to Political Agency," by Jose Vericat, May 30, 2012

"Interview with Sebastian Levine, UNDP Adviser and Africa Human Development Report Team," by Mireille Affa'a-Mindzie, May 31, 2012

"Key Global Events to Watch in June," by Francesco Mancini, June 1, 2012

"The Man in the Middle of Yemen's Transition: An Interview with Abdul Karim Al-Eryani," by Walter Kemp, June 4, 2012

"Interview with António Guterres, UN High Commissioner for Refugees," by Warren Hoge, June 6, 2012

"Algeria's Parliamentary Elections: Status Quo and Exceptionalism," by Narrimane Benakcha, June 7, 2012

"Egypt's 2012 Election: Free, Fair, and Polarizing," by Ayodele Akenroye, June 8, 2012

"The LRA's Abduction of Children: An Interview with Radhika Coomaraswamy," by Warren Hoge, June 11, 2012

"Spillover of the Arab Spring," by Abdullah Alsaidi, June 12, 2012

"Painful Diplomacy: The Politics of a High-Level Document on the Rule of Law," by Alberto Cutillo, June 13, 2012

"Interview with Helen Clark, Administrator of UNDP, on Rio+20," by Francesco Mancini, June 14, 2012

"Interview with Liberata Mulamula, Senior Adviser to Tanzanian President," by Mireille Affa'a-Mindzie, June 15, 2012

"What if Syria was Referred to the ICC?," by Till Papenfuss, June 20, 2012

"The SG's Report on the Protection of Civilians in Armed Conflict: A Humanitarian Perspective," by Jérémie Labbé, June 21, 2012

"A Stable Election in Lesotho, Though Issues Ignored," by Ayodele Akenroye, June 22, 2012

"Citizenship Discrimination in Africa: An Obstacle to Nation-building and Lasting Peace," by Mireille Affa'a-Mindzie, June 25, 2012

"Interview with Jamal Benomar, UN SRSG for Yemen," by Nur Laiq, June 26, 2012

"The UN and the New World Order," by Hugh Roberts, June 27, 2012

"MONUSCO's New Mandate: Same but Different," by Arthur Boutellis, June 28, 2012

"Interview with Siddharth Chatterjee, Chief Diplomat, IFRC," by Jérémie Labbé, June 29, 2012

"Key Global Events to Watch in July," by Francesco Mancini, July 2, 2012

"Civil Society 'Revolt' Defends Rule of Law in Colombia," by Renata Segura, July 3, 2012

"Myanmar's Transition Echoes of South Korea," by Cheong Ju Kim, July 5, 2012

"As Sudan Deteriorates, Inclusion Seen as Key to Sustainable Peace," by Jon Grosh, July 9, 2012

"Report From Cairo: Muslim Brotherhood vs. the Military, Round One," by Nur Laiq, July 10, 2012

"Interview with Khammar Mrabit, Nuclear Security Director, IAEA," by Warren Hoge, July 11, 2012

"Interview with Sam Muller and Juan Botero, Rule of Law Experts," by Warren Hoge, July 12, 2012

"In the DRC Communications War, Rebels Learn PoC Language," by Arthur Boutellis, July 2012

"Mutual Accountability: The Challenge in Afghanistan," by Maureen Quinn, July 16, 2012

"Interview with Karin Landgren, Outgoing UN SRSG for Burundi," by Warren Hoge, July 17, 2012

"The Arab Spring and Monarchies: Could Morocco Lead the Way?," by Aymane Saidi, July 18, 2012

"Fierce Battle Over AU Commission Chair Ends in South Africa's Favor," by Mireille Affa'a-Mindzie, July 19, 2012

"1848 'Springtime' of Nations: Lessons for the Arab Spring (Part 1)," by Abdullah Alsaïdi, July 24, 2012

"1848 'Springtime' of Nations: Lessons for the Arab Spring (Part 2)," by Abdullah Alsaïdi, July 25, 2012

"Respect the Olympic Truce," by Walter Kemp, July 25, 2012

"Painful Diplomacy Continues as Rule of Law Document Seeks Adoption," by Alberto Cutillo, July 31, 2012

"Key Global Events to Watch in August," by Francesco Mancini, August 1, 2012

"Mickey Mouse in the DPRK: Signs of Reform or Simply Stageplay?," By Eduardo Zachary Albrecht, August 2, 2012

"A Chapter Closes for International Diplomacy in Syria," by Jose Vericat, August 7, 2012

"Interview with Father Paolo Dall'Oglio on the Syrian Crisis," by Jose Vericat, August 8, 2012

"Somalia: From Transition to Transformation," by John Hirsch, August 9, 2012

"Flaws in India's Strategy to Counter the Maoist Insurgency," by Siddharth Chatterjee, August 13, 2012

"The UN Conference on an Arms Trade Treaty: No Treaty... Yet?" by Paul Holtom, August 16, 2012

"The Malian 'Twin Crisis': More Collaboration Needed from Unlikely Partners," by Mireille Affa'a-Mindzie, August 22, 2012

"Human Rights of North Korean Defectors in Dire Straits," by Cheong Ju Kim, August 23, 2012

"Haiti Needs to Confront the Causes and Consequences of Violent Crime," by Robert Muggah and Athena Kolbe, August 27, 2012

"The NAM is a PR Coup for Iran, But is it More Than That?," by Jose Vericat, August 29, 2012

"Are Safe Areas a Viable Way Out of the Humanitarian Deadlock in Syria?," by Jérémie Labbé, August 30, 2012

"Key Global Events to Watch in September," by Francesco Mancini, August 31, 2012

"Interview with Ambassador Ahmedou Ould-Abdallah on the Sahel-Sahara Region," by John Hirsch, September 10, 2012

"New Approach Needed in the Sahel Say UN Ambassadors Experts," by Chris Perry and Mireille Affa'a-Mindzie, September 12, 2012

"Interview with Michael Keating, UN Humanitarian Coordinator for Afghanistan," by Jérémie Labbé, September 13, 2012

"Northern Mali: Key is Strengthening Bamako; ECOWAS Plan Harbors Risks," by Wolfram Lacher, September 14, 2012

"Sexual/Gender-Based Violence in India: Time to Change the Status Quo," by Siddharth Chatterjee, September 17, 2012

"Moving the 'Children and Armed Conflict' Agenda Forward," by Jérémie Labbé and Marie O'Reilly, September 19, 2012

"Catalogue of Indices," by the Global Observatory, September 19, 2012

"When to Exit? Exit Strategies and Statebuilding," by Francesco Mancini, September 20, 2012

"Where is the Haitian National Police Headed?," by Arthur Boutellis, September 21, 2012

"For Corruption, Few Places Worse Than the Sahel," by Alex Thurston, September 24, 2012

"Engaging Boko Haram: Militarization, Mediation, or Both?" by Akinola Ejodame Olojo, September 26, 2012

"Interview with Alaa Murabit, Founder, Voice of Libyan Women," by Jose Vericat, September 28, 2012

"Key Global Events to Watch in October," by Francesco Mancini, October 01, 2012

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